

COMMUNITY DEVELOPMENT DASHBOARD REPORT

Franklin County Economic Development and Planning Department

April 2011



PUBLIC SERVICES

HOUSING RETENTION SERVICES

HOMEBUYER EDUCATION

ADAPTIVE EQUIPMENT FOR THE HEARING IMPAIRED

HIV/AIDS MEALS DISTRIBUTION AND NUTRITIONAL PROGRAM

FORECLOSURE PREVENTION LEGAL SERVICES

FURNITURE BANK DELIVERY TRUCK

MOBILE TOOL LIBRARY

TOWNSHIP RAIN GARDENS

COMMUNITY GARDENS

DRESS FOR SUCCESS

FORECLOSURE PREVENTION COUNSELING

MORTGAGE RESCUE FUNDS

GREEN LANDSCAPING AND HORTICULTURE TRAINING

Commissioners

Marilyn Brown, *President*

Paula Brooks

John O'Grady



Commissioners

Marilyn Brown, *President*

Paula Brooks

John O'Grady

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Dashboard Report

Community Development: Public Services

Franklin County Economic Development and Planning Department

- Q1: Public Services
- Q2: Homeowner Programs
- Q3: Rental Housing/Homelessness
- Q4: Infrastructure/Planning



WELCOME

Community Development: The Franklin County Economic Development and Planning Department (EDP) administers the Federal entitlement dollars the County receives from the U.S. Department of Housing and Urban Development (HUD). The County receives such funding from three programs: the Community Development Block Grant (CDBG) program, which primarily benefits low-income individuals; the HOME partnership (HOME) program, which funds affordable housing opportunities; and the Emergency Shelter Grant (ESG) program, which provides homelessness assistance.

Dashboard Report: This report will highlight the 2011 Action Plan and public services projects funded by the County. EDP will update this report quarterly highlighting other programs funded by the county: rental housing and homelessness construction projects, homeowner programs, and infrastructure/planning projects.

Our Partners: Our community development efforts fund programs and projects within Franklin County's eligible target areas in participating jurisdictions to provide services that address the needs of low and moderate income residents. Franklin County provides these services by contracting them out to local service providers and vendors.

JURISDICTIONS we serve

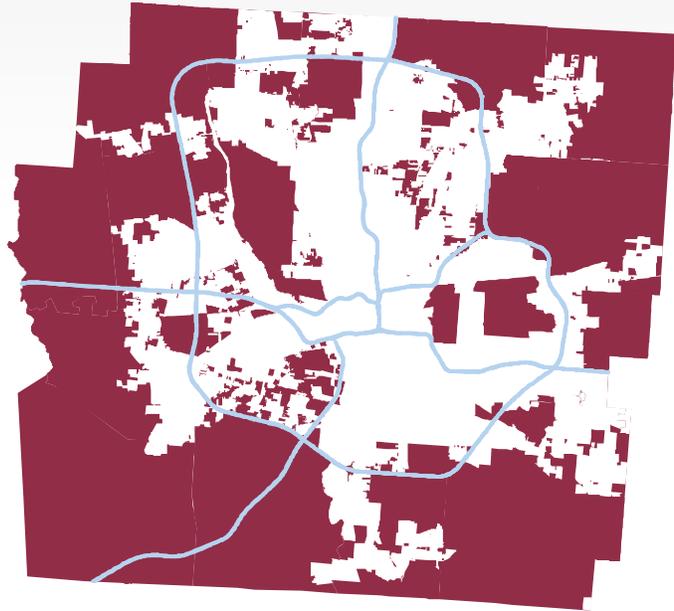
Below is a list of participating jurisdictions by City, Village, and Township.

City of Bexley
 City of Dublin
 City of Gahanna
 City of Grandview Heights
 City of Grove City
 City of Hilliard
 City of Reynoldsburg
 City of Upper Arlington
 City of Westerville
 City of Whitehall
 City of Worthington

Blendon Township
 Brown Township
 Clinton Township
 Franklin Township
 Hamilton Township
 Jackson Township
 Jefferson Township
 Madison Township
 Mifflin Township

Norwich Township
 Perry Township
 Plain Township
 Pleasant Township
 Prairie Township
 Sharon Township
 Truro Township
 Washington Township

Village of Canal Winchester
 Village of Groveport
 Village of Harrisburg
 Village of Lockbourne
 Village of Marble Cliff
 Village of Minerva Park
 Village of New Albany
 Village of Obetz
 Village of Urbancrest
 Village of Valleyview



■ Jurisdictions we serve

PARTNERS we work with

Non-Profit Partners:

- Affordable Housing Trust
- Columbus Housing Partnership
- Columbus Urban League
- Mid-Ohio Regional Planning Commission
- Homes on the Hill
- MiraCit
- Mid-Ohio Board for an Independent Living Environment
- Community Housing Network
- National Church Residences
- Community Research Partners

- Community Shelter Board
- Legal Aid Society
- LifeCare Alliance
- Economic and Community Development Institute
- Increase CDC
- Dress for Success
- Rebuilding Together Central Ohio
- Community Development Collaborative of Greater Columbus
- Furniture Bank
- Franklin Park Conservatory
- Habitat for Humanity - Greater Columbus

- Community Capital Development Corporation

The City of Columbus

County Partners:

- County Treasurer
- County Engineer
- Sanitary Engineer
- Public Health
- Office on Aging
- Public Facilities Management
- Soil and Water Conservation District

2010 accomplishments

- Won the 2011 National Community Development Association: Gabe Zimmerman Award –Commons at Buckingham
- Held state and regional presentations on the AWARE Manual
- Won Honorable Mention for the 2010 Environmental Achievement Awards – AWARE Manual
- Successfully completed HUD audits of our CDBG, HOME and Fair Housing programs
- Successfully submitted the 2009 CAPER
- Successfully submitted our 2010 Action Plan
- Successfully implemented the NSP-1 Program
- Successfully implemented the CDBG-R Program
- Successfully completed the 2010 environmental review process
- Held a HUD project tour

HIGHLIGHT: Commissioners Recognized for Housing Project

On Tuesday, January 25, during their General Session, the Franklin County Commissioners were presented with the 2011 Gabe Zimmerman Award for Public Service for their leadership in the development of the Commons at Buckingham project, a Rebuilding Lives Initiative.

The award is given each year as part of a national competition to identify and recognize exemplary uses of Community Development Block Grant funds which best address the needs of low-income families and neighborhoods.



The Franklin County Commissioners and EDP Staff accept the 2011 Gabe Zimmerman Award

Franklin County was recognized, along with the City of Columbus and National Church Residences on Friday, January 21, 2011, during the National Community Development Association’s (NCDA) Winter Legislative & Policy Meeting Awards Luncheon in Washington, D.C. Franklin County was selected as a recipient of the award for supporting the Commons at Buckingham project, a 100 unit efficiency apartment community designed for both low-income individuals and individuals who have experienced long-term homelessness.

The Commons at Buckingham opened in July 2010 and is located in downtown Columbus.

2011 action plan

HIGHLIGHT: Commissioners Approve 2011 Action Plan

(Funding for 2011 HUD Action Plan is contingent upon approval of HUD and the federal budget)

The County's 2011 Action Plan identifies how the County will expend the 2011 funds allocated to it by the U.S. Department of Housing and Urban Development (HUD) to implement those strategies. The three Consolidated Plan programs the County receives funding under are: the Community Development Block Grant (CDBG) program which primarily benefits low-income individuals, the HOME Partnership (HOME) program which funds affordable housing opportunities and the Emergency Shelter Grant (ESG) program which provides homelessness assistance.

The County has not received notice of its 2011 entitlement award amounts for those programs. In the absence of those award amounts the Columbus HUD office has advised the County to utilize the same funding allocation amounts as it received in 2010.

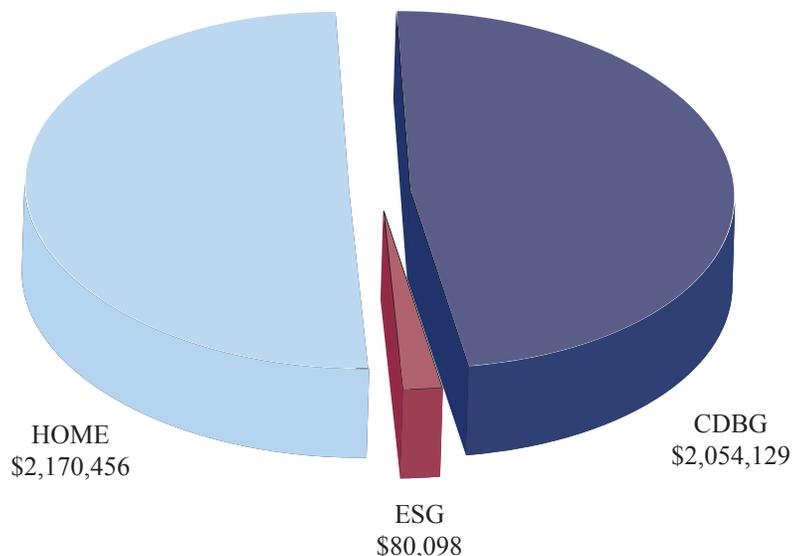
With a budget of \$4,304,683, the County under its 2011 Consolidated Annual Plan will allocate program funds to address the County's community, housing and economic development priorities.

2011 Allocations

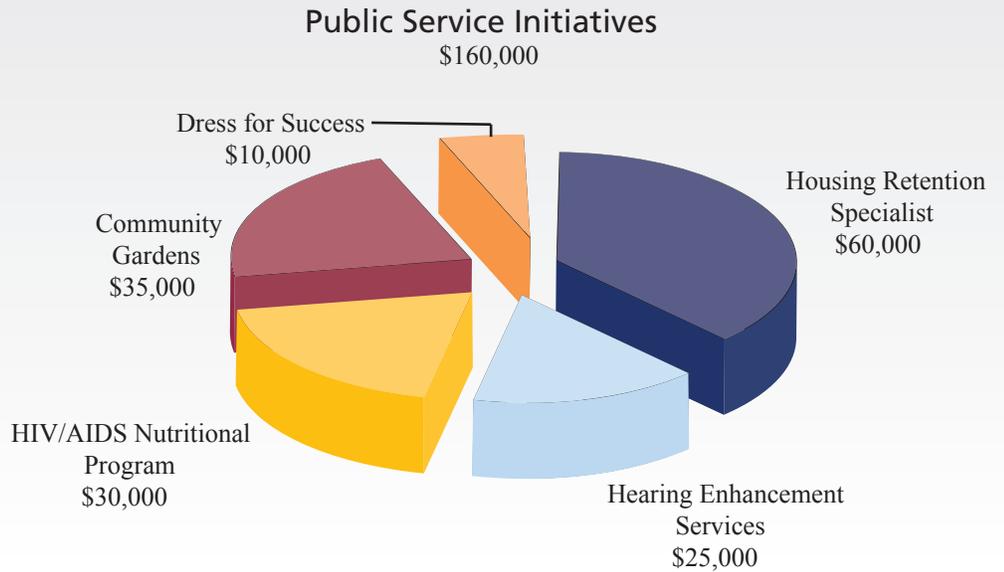
- \$1,595,000 for housing rehabilitation and homeownership programs
- \$1,050,000 for the construction of affordable rental apartments
- \$60,000 for supportive housing efforts
- \$325,000 for infrastructure and public facility projects
- \$405,000 for economic development loan and development programs
- \$100,000 for public services
- \$80,098 for homelessness prevention services
- \$90,000 for fair housing services
- \$30,000 for planning implementation studies
- \$355,000 for planning and administration
- \$191,862 of HOME funds statutorily earmarked to the County's Community Housing Development Organizations (CHDOs) for future affordable housing projects
- \$22,723 contingency

Total Funds Available 2011

\$4,304,683



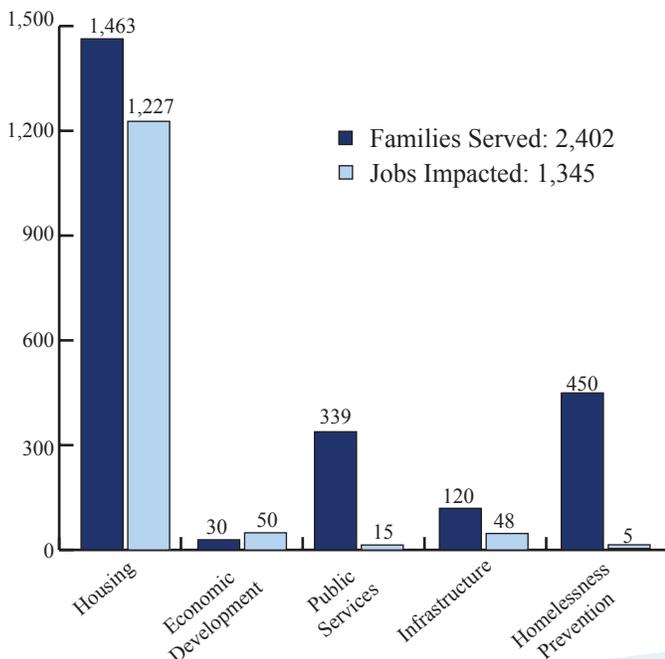
2011 action plan



Project	County HOME Investment	Leveraged Investment	Leverage Ratio
Avondale Woods	\$150,000	\$6,675,000	44:1
CHN Rehabilitation Project	\$250,000	\$3,015,000	12:1
Elim Manor	\$200,000	\$11,100,000	55:1
Inglewood Court	\$200,000	\$8,700,000	44:1
Lincoln Gardens	\$250,000	\$11,325,000	45:1
TOTAL	\$1,050,000	\$40,815,000	39:1

Leveraged Investments

The County has a reputation for leveraging its limited HUD funds through partnerships with other public and private entities. Franklin County continues to hold the number one rank in leveraging HOME Investment Partnership funds in the nation. This year, for every HOME dollar spent by the County on affordable rental housing projects, an additional \$39 will be matched by other investors in the community.



Impact on Families and Jobs

The County's Action Plan is designed to impact the greatest number of low income County residents, contribute to the local economy by impacting jobs, and introduce new and innovative initiatives to maximize the impact of these funds. As a result, the County expects its 2011 activities to serve over 2,400 families and impact over 1,300 jobs in the community.



Franklin County Green Corps

The goal of the Franklin County Green Corps program will be to develop the next generation of young people interested in landscaping and green development. To that end, Franklin County Economic Development and Planning is working with Central Ohio Workforce Investment Corporation, the Franklin Park Conservatory, and Franklin County Job and Family Services to start a pilot educational program to produce ten youths interested in landscaping, landscape architecture, and green design with a skill set to find careers in the field.

Our group will work with local landscaping businesses, entrepreneurs, and larger landscaping firms to understand the needs of the local community. We can then provide the appropriate training to create a corps of skilled youth that can lead the next generation toward innovative landscaping and farming techniques. With this trained group we hope to see new entrepreneurs in urban gardens, local farming, and other landscape concepts.

Community Gardens

Franklin County in coordination with the City of Columbus and the Foundation for Active Living at the Columbus Foundation is initiating a Community Garden Grant program and Beekeeping Scholarship program to support access to fresh, healthy food in CDBG Target Areas throughout Franklin County. The purpose of the Community Garden Grant program will be to remove or reduce financial barriers to the creation of community gardens. The mission of the gardens receiving assistance is to help enable individuals living near or below the poverty level access fresh, safe, and nutritious foods, either by growing food themselves or through donation to area food pantries.

The second component of this new initiative is a Beekeeping Scholarship program, which will provide three scholarships for individuals to start and maintain honeybees. Each scholarship will cover the cost of basic equipment for a complete hive, training, and the cost of registering the hive. The purpose of this project is to recognize the crucial role that honeybees play in agriculture, and therefore our food system, and to provide a potential career path to motivated individuals in the beekeeping and urban agriculture field.

PUBLIC SERVICES

new initiatives



Source: Dress for Success

Dress for Success

What We Do

Dress for Success Columbus assists women age 16 and up who are referred to us by local social service agencies. The women we assist are disadvantaged, and unemployed, but job ready. The first appointment is the Interview Suiting, which helps women prepare for upcoming interviews and career fairs. Each client enjoys a personal clothing selection consultation in our suiting area and receives interview appropriate apparel, footwear, and accessories. Once a job is secured, clients schedule a time for the Employment Suiting and select a week's worth of work-place appropriate attire.

All programs and services provided at Dress for Success Columbus are free of charge for every woman we assist. The apparel and footwear that we provide are gently used donations and the new cosmetics and personal care items are donated by our corporate partners. Confirmation of employment needs to be provided in the form of pay stub or letter from employer for an Employment Suiting appointment.

Who We Serve

The women that we serve are at 125% of the poverty level and are trying to move themselves and their families to self-sufficiency. However they do not have funds available to purchase clothing and accessories that allow them to feel confident and make a good impression at an interview.

Dress for Success Columbus provides the appropriate items to these women free-of-charge as the first step in moving them into the professional work place. The appropriate apparel allows our clients to begin embracing a sense

of self-worth and helps them to maintain professional appearance as they turn entry level jobs into meaningful careers.

Last year Dress for Success Columbus provided 588 Interview Suitings with a goal of 550 for 2011. Since opening our doors in 2007, we have assisted over 2,000 women in central Ohio.

Our Stories

Tawny was living at a family center with her 7-year old son. She had lost her job and later became homeless through a series of crises including the death of her father and a house fire. She longed to become financially stable, providing a safe, secure home and lifestyle for her son. But she was insecure and anxious after substantial losses.

Where did she start? All of her clothing had been destroyed. How could she go on an interview without the right clothes? And she couldn't afford new clothes without a job. Dress for Success Columbus offered her a way out of the quandry. After she connected with us, she made appointment to come in for her Interview Attire through our Suiting Program that very same day. "When I entered Dress for Success, the women working there were all so nice to me and really encouraging. We worked together putting together a fabulous interview ensemble that I love and look terrific wearing - I felt great, like a new woman."

PUBLIC SERVICES

current programs



Adaptive Equipment for the Hearing Impaired

Franklin County annually supports the Mid-Ohio Board for Independent Living Environments (MOBILE). MOBILE provides income-eligible hearing-impaired homeowners with adaptive equipment, such as flashing alarms and other systems, to be installed in their residences.

HIV/AIDS Meals Distribution and Nutritional Program

Franklin County funding is provided to Lifecare Alliance to provide nutritional services for individuals and families suffering from HIV/AIDS. Lifecare's services include meal preparation and delivery, congregational meals at their location, and nutritional assessment and counseling services.

Housing Retention Services

Franklin County annually supports the Community Housing Network housing retention program. Community Housing Network provides housing retention services to low-income tenant households that have a history of mental illness, addiction and homelessness. Services include: training classes, the monitoring of tenants, financial counseling, conflict resolution, assistance with critical needs, advocacy, and referral to vocational services.

Home Furnishings Delivery

In 2010, Franklin County provided funding to the Furniture Bank of Central Ohio for the purchase of a delivery truck. The Furniture Bank of Central Ohio provides furniture to low-income households moving from difficult situations. Furniture such as mattresses, box springs, dressers, couches, chairs, coffee/end tables, lamps, kitchen tables, kitchen

chairs, and miscellaneous household goods are available to qualified individual by appointment. Free delivery is available.

Mobile Tool Library

Rebuilding Together Central Ohio provides a mobile tool library to low-income residents seeking to make home improvements. The tool library loans over 200 different types and over 4,500 individual hand and power tools to individuals and nonprofit organizations. In 2010, Franklin County provided funding to Rebuilding Together Central Ohio to expand their tool library services to County residents in need of tools to address their housing needs.

Township Rain Gardens

In 2010, Franklin County provided funding to Franklin Soil & Water Conservation District for the installation of three rain gardens in low-income County communities. The County's funding also supports public workshops in conjunction with the rain garden installations as well as home rain garden kits for low-income households. Rain gardens help to absorb rainwater runoff to prevent flooding, erosion, and water pollution.

Homebuyer Education

Franklin County annually supports the Columbus Housing Partnership to provide homebuyer education courses to low-income households seeking to become homeowners. Potential homeowners who complete the homebuyer education course are eligible for the County's Down Payment Assistance Program.

PUBLIC SERVICES

featured agency



Columbus Housing Partnership

Columbus Housing Partnership (CHP) is a private, nonprofit organization founded in the belief that a decent and affordable home is the cornerstone of family life and a healthy community. Columbus Housing Partnership takes an innovative approach to addressing the housing needs of Franklin County, through its Homeport Programs. CHP provides quality, affordable housing and related services to low and moderate income households through four programs: Homeport Rental Living, Homeport Community Life, Homeport Housing Advisory Center and Homeport Home Ownership. CHP is building vibrant communities, one neighborhood, one home, one family at a time.

CHP's Homeport Housing Advisory Center services give people the information they need to improve their financial lives and prepare to purchase their own homes. Homebuyer and Housing Counseling Programs also work to address the underlying social and economic needs facing families. The Homeport Housing Advisory Center helps people understand that purchasing a home comes with many obligations and teaches its clients how to be responsible homeowners and good neighbors.

As a HUD certified housing counseling agency, the Homeport Housing Advisory Center provides homebuyer education, financial literacy, credit and budget counseling and foreclosure prevention services. The homebuyer education course consists of eight hours of classroom time, with one-on-one counseling available. Since 2004, a total of 4,825 households have completed homebuyer education,

and in the years 2009 and 2010, over 40% of homebuyer education graduates purchased their own homes.

The partnership with Franklin County has been critical in facilitating successful home ownership for Franklin County families. Since August 2001, the Homeport Housing Advisory Center has provided Franklin County down payment assistance in the amount of \$600,488 to 145 households. In addition, the program funds provided by Franklin County have enabled CHP to leverage additional funds for both down payment assistance and home ownership counseling. In addition, CHP's Homeport Housing Advisory Center has partnered with local lending institutions to ensure loan programs were developed to support the clients that are served.

The partnership between CHP's Homeport Housing Advisory Center and Franklin County has resulted in well-educated consumers who have become successful homeowners. CHP also partners with Franklin County on home repair and development projects. Since 2004, the program has developed and sold 90 homes with zero foreclosures. For more information on receiving homebuyer counseling or downpayment assistance services in Franklin County, please contact CHP:

Phone: 614-221-8889

Website: <http://www.homeportohio.org>.

PUBLIC SERVICES

program profiles



Community Housing Network

Community Housing Network's (CHN) Housing Retention Program, supported by Franklin County CDBG, offers a variety of services to help families maintain housing. These services include individual housing support plans and resources to connect residents with community employment services. In addition, the Program offers conflict resolution, financial counseling, and assistance with critical needs such as food, furniture, and clothing. CHN also regularly interacts with neighbors and community organizations to foster good neighbor relations and positive community involvement.

CHN's eleven different sites serve households facing barriers to housing stability such as mental illness, chemical dependency, and a history of homelessness as well as long-term unemployment, poor credit, or legal histories. In the 2009-2010 program year, the CDBG Housing Retention Program served 68 households comprised of 152 individuals. As a result of these services, 97% of these at-risk households served were able to avoid the loss of their home.



Columbus Urban League

In response to the foreclosure crisis in central Ohio, the Franklin County Board of Commissioners recognized that the foreclosure

crisis not only involves homeowners that are facing the loss of their homes but extends to families that reside in rental housing and offered a Rental Rescue Fund program, administered by the Columbus Urban League (CUL) that provides counseling and monetary relocation assistance to those in foreclosed rental properties. The County has provided funds to help up to 36 families relocate out of rental home being foreclosed upon.

When John and Amy Feedee came to CUL, they were in a panic because they had been ordered to vacate their rental home in two weeks. They came to CUL seeking another home and to find a resource to help them secure the home.

Mr. and Mrs. Feedee had spoken to the Sheriff before when he came to the home three months prior to inform the family that the house was in the final stages of a foreclosure and as renters they would have to vacate.

The family now had fourteen days to find housing and vacate. There were no other options but to vacate the property and move their belongings into storage. Once reality sunk in that the family would have to move, the Feedee's focused on finding another home. The couple knew this would mean uprooting their children from the schools, but there was no other choice – time was up.

After frantically searching for help, John and Amy's determination paid off and, with one day to spare, they found a beautiful home to rent in the same school district. The new landlord was supportive and worked with the family and CUL to get the Rental Rescue to pay the family's first month of rent.

The couple signed a lease with the landlord and were packing the moving truck when the Sheriff arrived to set them out, but instead helped the family load the truck. The family is doing well and the couple is working on getting their budget and credit up to date so they can purchase a home.

LifeCare Alliance

Project OpenHand-Columbus, with the support of Franklin County CDBG funding, provides home-delivered meals, groceries and personal hygiene items to men, women, and children living with HIV/AIDS in Central Ohio. In 2010, Project OpenHand Columbus provided over 23,959 home-delivered meals and over 10,163 bags of groceries to 623 clients. Nearly 17% of the clients are aged 55 or over, 92% have incomes less than \$20,000 annually, 28% are female, and 57% are minority.

LifeCare Alliance
delivered **23,959** meals

The program reduces food insecurity and increases clients' perception of their health. Healthy food is integral to living with HIV/AIDS because medications must be taken with food to reduce unwanted side effects. Food enables medication to spread through the body with greater speed and efficiency. Nutrition plays an active role in the health of an individual with HIV/AIDS.

Emma Fuller is a survivor who is also a client of Project OpenHand. She was diagnosed with the HIV virus in 1991. Emma moved to Columbus for treatment and once settled here, became a client of Project OpenHand. During that time, Emma developed shingles, became very weak and consequently unable to cook for herself. Project OpenHand delivered meals, provided nutritional counseling and pantry items that kept her alive. Emma stated, "It has been a rough road and I sometimes wonder how I get through it." She says, "By the grace of God, the help from Project OpenHand and the Pantry, I am strengthened to continue on."

Rain Gardens

Franklin Soil and Water Conservation District received CDBG funding for the installation of rain gardens, providing stormwater management benefits to low-income households in Franklin County. In combination with rain garden installations at each of the four townships, an educational workshop will be provided for interested township residents. The workshops will include information on what rain gardens are, their benefits, how to

install them, and local examples. After the presentations, each resident will have an opportunity to see a rain garden in the stage between excavation and planting and will be invited to help plant and mulch the rain garden at their workshop. The dates and locations for these education sessions are below:

1. Mifflin Township at 155 Ridenour (Tentative dates): Saturday, April 30th.
2. Clinton Township at 3820 Cleveland Ave.: Saturday, May 7th.
3. Clinton Township at 999 Chambers Rd.: Saturday, May 14th.
4. Prairie Township at 6725 Alkire Rd.: Saturday, May 21st.
5. Hamilton Township (TBD): Saturday, June 11th.

Furniture Bank of Central Ohio

The Furniture Bank of Central Ohio is a nonprofit social service agency that provides free furniture to neighbors in need. Furniture Bank clients are often emerging from homelessness, joblessness or other life challenges. Franklin County's funding enabled the agency to purchase a fifth box truck for delivering furniture, allowing the Furniture Bank to keep up with increasing demand for pick-ups and deliveries.

3,600 families received assistance from the Furniture Bank of Central Ohio in 2010. The new vehicle delivered furniture to 612 families. The Furniture Bank expects to serve over 4,000 clients in 2011. This new truck will make over 10,000 donation pickups and more than 4,000 deliveries during its lifespan.

3,600 FAMILIES
received assistance
from the
FURNITURE BANK

One client, Christina, lost all of her furniture because a landlord failed to disclose an infestation problem in their rental property. Thanks to the Furniture Bank, Christina and her family were able to replace nearly all of the items they had to leave behind when they moved to their new home. This truck will help thousands of Central Ohio families like Christina's turn their empty houses into homes.

UPCOMING events



The Commons at Livingston will be featured on this year's bus tour

Community Development Week

National Community Development Week (April 24 to April 30) celebrates the work of municipalities around the country that are contributing to the growth and development of their neighborhoods. This year, the Franklin County Commissioners plan to mark the critical investments and hard work that are changing lives in our communities by participating in National Community Development Week.

Best Practices for CDCs Quarterly Workshop

The County, in partnership with the the United Way of Central Ohio, the Columbus Housing Partnership and the Community Development Collaborative of Greater Columbus, is also hosting a Best Practices for CDCs quarterly workshop on Wednesday, April 27 at the Columbus Foundation. This event will highlight the successes and challenges of the Weinland Park neighborhood and allow other community

groups to share and adopt best practices for holistic community revitalization.

Project Bus Tour

Franklin County Economic Development and Planning Department will be holding a bus tour on August 26 for the Franklin County Commissioners and other stakeholders to visit and view the projects funded by our federal grants.



New home construction in the Northland Area

Following the success of last year's bus tour, we will showcase additional projects receiving County assistance. This year's bus tour will feature houses in Whitehall that were constructed and rehabilitated utilizing Neighborhood Stabilization Program funds as well as a new supportive housing project for homeless and low-income veterans, the Commons at Livingston project.

The bus tour will also feature select programs such as the Economic and Community Development Institute's food incubator program for emerging local food businesses.

COMMUNITY services

The following is a list of services and programs offered by the Community Development section of the Economic Development and Planning Department that residents may find useful. In order to receive these services, recipients must reside in Franklin County but outside the Columbus city limits and meet certain income eligibility guidelines.

- Single Family Rehabilitation Loans
- Handicap Accessibility and Minor Home Repair Grants
- Urgent Repair Grants
- Homebuyer Down Payment Assistance
- Sewer Tap-In Assistance
- Adaptive Equipment for the Hearing Impaired
- Fair Housing Services

The Economic Development and Planning Department also provides the following economic development services to income-eligible residents and/or businesses located in the County:

- Microenterprise Loan Program
- Microenterprise Development Training
- Franklin County Biz Launch Fund

For more information visit our website:

<http://www.franklincountyohio.gov/commissioners/edp/>

Franklin County Economic Development and Planning
150 South Front Street, FSL Suite 10
Columbus, Ohio 43215-7104
Phone: 614-525-3094

COMMUNITY engagement

Franklin County Economic Development and Planning is committed to engaging with stakeholders in the local community to share best practices, consolidating community development efforts, and delivering the highest quality of services that our communities desire. As part of this commitment to community engagement, EDP staff participate on the following boards and committees in the Central Ohio community:

- Central Ohio Workforce Investment Corporation – *Board Member, Business-Employment Relations & Adult Dislocated Worker Committee*
- City/County HOME Projects Discussion Committee – *Member*
- City of Columbus Green Team Growth & Development Working Group – *Member*
- Columbus Area Affordable Housing Task Force – *Committee Member*
- Columbus Chamber – *Green Business Council*
- Community Development Collaborative of Greater Columbus – *Board Member/Staff Support*
- Community Shelter Board – *Homelessness Prevention and Rapid-Rehousing Committee, Emergency Shelter Grant Committee*
- Community Shelter Board Rebuilding Lives Funder Collaborative – *Board Member*
- Continuum of Care – *Board Member, Evaluative Committee*
- Franklin County Community Development Advisory Board – *Staff*
- HUD Regional Issues Task Force – *Member*
- Joint Columbus and Franklin County Housing Advisory Board – *Board Member*
- Ohio Conference of Community Development – *Board Member*

Franklin County Board of Commissioners



Commissioner Marilyn Brown
President



Commissioner Paula Brooks



Commissioner John O'Grady

Produced by:



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