

## **Executive Summary**

### **AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)**

#### **1. Introduction**

The 2018 U.S. Department of Housing and Urban Development (HUD) Annual Action Plan provides a summary of the actions, activities, and programs Franklin County will implement during the fourth year (2018) of the Consolidated Plan (2015-2019) period to address the priority needs and goals identified by the Strategic Plan. Overall, the Action Plan functions as an annual guide and budget to explain how federal resources will be used to improve conditions for LMI households, racial and ethnic minorities, homeless persons, and other non-homeless special needs populations in Franklin County.

#### **2. Summarize the objectives and outcomes identified in the Plan**

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

### ***Please reference Table 6 - Goals Summary***

#### **3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

In 2017, Franklin County effectively used federal and local resources to further its overall Consolidated Plan goals with respect to community development, housing, homelessness prevention, and special needs populations in an attempt to serve extremely low, very low, low, and moderate-income persons. As indicated in the Consolidated Plan, these goals are to provide affordable housing opportunity, neighborhood and target area revitalization, and economic development and economic opportunity.

#### **4. Summary of Citizen Participation Process and consultation process**

Summary from citizen participation section of plan.

Public participation is an essential part of the consolidated planning process because it helps ensure that decisions are made with careful attention to community needs and preferences. Moreover, the input of

stakeholder and community members generates additional public awareness about the consolidated planning process. Involvement allows more perspectives to be featured during the decision-making process, which gives Franklin County more information to consider in the development of the Consolidated Plan priorities and goals. Receiving input and buy-in from planning officials, stakeholders, and residents of Franklin County plays a significant role in helping the plan take shape.

To this end, a public involvement process was developed to gather targeted feedback from stakeholder groups and provide opportunities for all community residents to participate in the planning process. The major activities of the public involvement process included the provision of a technical assistance workshop, multiple public hearings, a public comment period during which the draft plan could be reviewed, and the ongoing provision of staff support.

## **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

### CITIZEN COMMENTS

Poverty:

- Poverty is inexcusable considering how wealthy America is.
- Thanks to the County for its impressive support to helping the homeless

Youth Services:

- Educational programs should be based on the needs of local businesses.
- Where are the summer youth programming dollars?

County Services:

- Money for jobs not for tourists who don't live here.
- The County has done an admirable job not cutting critical services in such difficult economic times.
- We need to send a team of accountants to examine every tax dollar spent.
- County services should be geared to helping and protecting the most vulnerable.

#### Infrastructure:

- I applaud the County for continuing to fund public projects during the economic slowdown; they are investments in our future.
- The County needs to prioritize infrastructure projects based on economic factors.
- Investments in affluent areas will help the County as much as investments in poorer areas, if not more.

#### Economy:

- Good jobs will take care of 99% of our problems.
- The rich supposedly got tax breaks so they can create jobs. Well where are all the jobs then?

#### Neighborhoods:

- The County always seems to forget that there are neighborhoods outside the City of Columbus.
- My neighborhood needs investments? Where are the funds for it? Where do my tax dollars go?
- We need a lot more money for housing rehabilitation.
- We also need to address the housing market if we ever expect to turn around neighborhoods, our cities and our country.
- You can never spend too much money on police.

#### Vision:

- The County needs to be more strategic in its expenditures.

#### State funding:

- The State cuts to local governments was irresponsible if not criminal.

#### Housing:

- The County needs to enforce laws concerning property deficiencies
- I like what I see concerning dollars being spent on seniors and the homeless.
- Why aren't banks who stole from us being held accountable for their thievery.

Education:

- Education is a government's smartest investment.

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

There were no public comments or views that were not accepted.

## **7. Summary**

As stated in the Introduction, the 2018 U.S. Department of Housing and Urban Development (HUD) Annual Action Plan provides a summary of the actions, activities, and programs Franklin County will implement during the fourth year (2018) of the Consolidated Plan (2015-2019) period to address the priority needs and goals identified by the Strategic Plan. Overall, the Action Plan functions as an annual guide and budget to explain how federal resources will be used to improve conditions for LMI households, racial and ethnic minorities, homeless persons, and other non-homeless special needs populations in Franklin County.

**PR-05 Lead & Responsible Agencies – 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	FRANKLIN COUNTY	Economic Development and Planning
HOME Administrator	FRANKLIN COUNTY	Economic Development and Planning
ESG Administrator	FRANKLIN COUNTY	Economic Development and Planning

**Table 1 – Responsible Agencies**

**Narrative (optional)**

The Franklin County Department of Economic Development and Planning is the lead agency of the Consolidated Plan. The Department of Economic Development and Planning administers and implements the County’s housing, neighborhood revitalization, economic development, and homeless and human services programs. The primary function of the department includes planning and policy-making, program administration, management of grants and loans, and monitoring and inspection.

The Department of Economic Development and Planning administers the CDBG, HOME, and ESG programs, as well as investment partnerships and several smaller programs.

**Consolidated Plan Public Contact Information**

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## **AP-10 Consultation – 91.100, 91.200(b), 91.215(I)**

### **1. Introduction**

Franklin County is committed to addressing the community's priority needs in the most efficient and effective way possible. In order to do this, the Department of Development, as the lead agency in the development of the Consolidated Plan, coordinates with other city departments, Columbus Metropolitan Housing Authority (CMHA), Community Shelter Board (CSB, the lead Continuum of Care agency), and other key stakeholders and organizations in central Ohio. By partnering with many different departments, agencies, and organizations the Department of Development is able to utilize the collective knowledge of local subject matter experts to help develop strategies and goals to solve the county's priority needs.

### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))**

Franklin County has enhanced its coordination with public and assisted housing providers and private and governmental health, mental health, and service agencies in the following ways:

- The Franklin County and City of Columbus Housing Advisory Board (HAB) is the official board that reviews and approves affordable housing projects applying for County bond financing. In addition, the HAB reviews and comments on proposed city housing bonds as required by the Ohio Revised Code. The County's Housing Bond strategy has been presented to the HAB.
- The Columbus Area Affordable Housing Task Force consists of federal, state, and local government organizations; housing funders; Columbus Metropolitan Housing Authority (CHMA); housing and homeless service providers; and community representatives. The task force meets bi-monthly to monitor and address issues regarding expiring HUD Section 8 contracts in Franklin County and to discuss current and future affordable housing projects.
- The Greater Columbus Infant Mortality Task Force developed a community plan in 2014 to reduce infant mortality by 40 percent and to cut the racial disparity gap in half. Key stakeholders in implementing the plan include the Franklin County Community Health Coordination Infant Mortality Committee, home health care providers, educators, social service agencies, black faith leaders, neighborhood leaders from high-risk areas, expectant and new mothers, Franklin County Public Health, and Columbus Public Health. Recommended housing-related actions include: adopting smoke-free policies in multi-unit housing facilities and other housing settings for high-risk women and families; targeting activities in shelters and low-income housing in high-risk neighborhoods; and expanding these actions to other high-risk settings.

Franklin County is a member of The Community Development (CD) Collaborative of Greater Columbus, which is a non-profit organization that pools resources to provide operating grants and technical

assistance to build the capacity of community based non-profit housing developers. The CD Collaborative Board is comprised of various lending institutions such as, the United Way of Central Ohio, The Columbus Foundation, Enterprise Community Partners, Franklin County, and the City of Columbus. Staff for the Collaborative is provided through a contractual relationship with the Affordable Housing Trust for Columbus and Franklin County. Currently five nonprofit community development corporations are funded by the Collaborative.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The County has representatives on the Continuum of Care (CoC) for Franklin County and the City of Columbus. The local CoC is known as the Rebuilding Lives Funder Collaborative (RLFC) which is staffed by the Community Shelter Board (CSB). Funding, monitoring, and system changes are discussed and determined by the RLFC (CoC). The County provides local general fund and Capital Improvement Bond funds in addition to federal ESG and HOME dollars to CSB as an intermediary agency to fund local nonprofit providers working to prevent homelessness and providing emergency shelter. Efforts also include and encourage initiatives of rapid re-housing and stabilization for individuals and families experiencing homelessness. Additionally, funds can also be used to support the community's Homeless Management Information System (HMIS) to guarantee that the community's plan to end homelessness is based on the most applicable and current homeless data available.

The County also provides local Capital Improvement Bond funds and federal HOME funds to assist in the development of permanent supportive housing for chronically homeless individuals and families.

CSB, along with its partner agencies, is designing and implementing a transformational new system designed to move single adults more quickly into stable housing, stop repeat homelessness, and add more capacity when overflow demands are high to make sure everyone who needs shelter is able to get it. There are three key components: First, a new emergency shelter will address the growing numbers of men, women and families who are experiencing homelessness so no one has to sleep on the streets in Columbus. Second, case managers called Navigators will link with a person when they enter the homeless system and work with them throughout their stay. Third, relationships with key partner agencies will be strengthened and enhanced.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

In Columbus and Franklin County the Continuum of Care (CoC) role and responsibilities is fulfilled by a committee called the Rebuilding Lives Funder Collaborative (RLFC). The RLFC provides stewardship for



all the strategies developed under the Rebuilding Lives (RL) Plan; provides funding for the capital, services, and operations of supportive housing in Columbus and Franklin County; coordinates activities for the new plan; promotes collaboration to achieve goals and strategies; and secures resources for programs and projects. The County has ongoing membership, representation, and participation in the RLFC.

#### RLFC (CoC) Planning:

- Receive community and public policy updates relevant to homelessness issues
- Receive updates on the Rebuilding Lives Plan, the local plan to end homelessness
- Plan and conduct a sheltered and unsheltered point-in-time count of homeless persons (delegated to CSB)
- Conduct an annual gaps analysis of the homeless needs and services (delegated to CSB)
- Provide required information to complete the local Consolidated Plan(s) (delegated to CSB)
- Review and act on the annual funding allocations, inclusive of ESG and CoC funds, and establish funding priorities
- Review and act on the HUD CoC Application including all relevant charts and tables
- Review and act on any programs that should be removed from HUD funding and any proposed funding reallocations
- Review and make final determination on provider appeals
- Review and act annually on the proposed new supportive housing bonus project
- Designate a Collaborative Applicant

#### HMIS Operations:

- Designate a single HMIS for the CoC
- Designate an HMIS Lead
- Ensure consistent participation in HMIS (delegated to CSB)
- Ensure the HMIS compliance with HUD requirements (delegated to CSB)
- Review and approve the HMIS policies and procedures, privacy plan, security plan and data quality plan (delegated to CSB)

## **2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	COLUMBUS URBAN LEAGUE
	<b>Agency/Group/Organization Type</b>	Services - Housing Service-Fair Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
2	<b>Agency/Group/Organization</b>	COMMUNITY HOUSING NETWORK
	<b>Agency/Group/Organization Type</b>	Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
3	<b>Agency/Group/Organization</b>	Community Research Partners
	<b>Agency/Group/Organization Type</b>	Research and evaluation

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Lead-based Paint Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
4	<b>Agency/Group/Organization</b>	COMMUNITY SHELTER BOARD
	<b>Agency/Group/Organization Type</b>	Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

5	<b>Agency/Group/Organization</b>	ECONOMIC DEVELOPMENT & COMMUNITY INSTITUTE
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
6	<b>Agency/Group/Organization</b>	Homeport
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
7	<b>Agency/Group/Organization</b>	HOMES ON THE HILL
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

8	<b>Agency/Group/Organization</b>	MID-OHIO REGIONAL PLANNING COMMISSION
	<b>Agency/Group/Organization Type</b>	Housing Regional organization Planning organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
9	<b>Agency/Group/Organization</b>	National Church Residences
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Health
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
10	<b>Agency/Group/Organization</b>	United Way of Central Ohio
	<b>Agency/Group/Organization Type</b>	Services-homeless Services-Health Services-Education Services-Employment

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
11	<b>Agency/Group/Organization</b>	GROVE CITY, OHIO
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Lead-based Paint Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

12	<b>Agency/Group/Organization</b>	CITY OF HILLIARD
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
13	<b>Agency/Group/Organization</b>	CITY OF REYNOLDSBURG
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
14	<b>Agency/Group/Organization</b>	CITY OF WHITEHALL
	<b>Agency/Group/Organization Type</b>	Other government - Local



	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
15	<b>Agency/Group/Organization</b>	CANAL WINCHESTER
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
16	<b>Agency/Group/Organization</b>	VILLAGE OF HARRISBURG
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
17	<b>Agency/Group/Organization</b>	VILLAGE OF URBANCREST
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
18	<b>Agency/Group/Organization</b>	CLINTON TOWNSHIP
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
19	<b>Agency/Group/Organization</b>	DARBYDALE/PLEASANT TOWNSHIP
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
20	<b>Agency/Group/Organization</b>	CMHA
	<b>Agency/Group/Organization Type</b>	Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
21	<b>Agency/Group/Organization</b>	CD COLLABORATIVE OF GREATER COLUMBUS
	<b>Agency/Group/Organization Type</b>	Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
23	<b>Agency/Group/Organization</b>	EAST COLUMBUS DEVELOPMENT CO
	<b>Agency/Group/Organization Type</b>	Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
24	<b>Agency/Group/Organization</b>	Franklin Park Conservatory
	<b>Agency/Group/Organization Type</b>	Services-Education Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

25	<b>Agency/Group/Organization</b>	INCREASE CDC
	<b>Agency/Group/Organization Type</b>	Services-Education Services-Employment Business Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
26	<b>Agency/Group/Organization</b>	LIFECARE ALLIANCE
	<b>Agency/Group/Organization Type</b>	Services-Persons with HIV/AIDS Services-homeless Services-Health
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
27	<b>Agency/Group/Organization</b>	MID-OHIO BOARD FOR INDEPENDENT LIVING
	<b>Agency/Group/Organization Type</b>	Services-Persons with Disabilities
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	



28	<b>Agency/Group/Organization</b>	Ohio State University
	<b>Agency/Group/Organization Type</b>	Services-Education Publicly Funded Institution/System of Care
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
29	<b>Agency/Group/Organization</b>	REBUILDING TOGETHER CENTRAL OHIO
	<b>Agency/Group/Organization Type</b>	Tool Loan Library
	<b>What section of the Plan was addressed by Consultation?</b>	Public service for low income residents
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
30	<b>Agency/Group/Organization</b>	Respite connections
	<b>Agency/Group/Organization Type</b>	Services-Persons with Disabilities
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
31	<b>Agency/Group/Organization</b>	Franklin County Department of Jobs and Family Services (FCDJFS)
	<b>Agency/Group/Organization Type</b>	Other government - County

	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Housing Need Assessment  Homeless Needs - Chronically homeless  Homeless Needs - Families with children  Homelessness Needs - Veterans  Homelessness Needs - Unaccompanied youth  Homelessness Strategy  Non-Homeless Special Needs  Market Analysis  Economic Development  Anti-poverty Strategy</p>
	<p><b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	

**Identify any Agency Types not consulted and provide rationale for not consulting**

Efforts were made to consult with as broad of a range of agencies as possible; no agency types were specifically excluded from the consultation process.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Community Shelter Board	The goals of the Strategic Plan portion of the Consolidated Plan were developed in close coordination with those of the Rebuilding Lives Plan, which is Columbus' Continuum of Care planning document. The Rebuilding Lives plan is made up of a comprehensive and interrelated set of strategies to decrease the number of people who experience homelessness. The Community Shelter Board works with the County and other partner agencies on four goals in the Rebuilding Lives plan: 1) access; 2) crisis response; 3) transition; and 4) advocacy. The Consolidated Plan's Strategic Goals align with and further support these goals.
PHA 5-Year and Annual Plan	Columbus Metropolitan Housing Authority (CMHA)	CMHA is the City of Columbus and Franklin County's Public Housing Authority. The County reviewed CMHA's PHA 5-Year and Annual Plan when developing Strategic Goals related to public housing. The Strategic Plan specifies that Franklin County is committed to collaborating and cooperating with CMHA on the redevelopment of public housing sites and units as outlined in the PHA 5-Year Plan.
Analysis of Impediments to Fair Housing Choice	Franklin County and City of Columbus	The Analysis of Impediments (AI) to Fair Housing Choice outlines how Franklin County will take steps to affirmatively further fair housing. The purpose of these actions is to ensure housing choice for all residents of Franklin County by eliminating housing discrimination on the basis of race, color, religion, sex, disability, familial status, national origin, sexual orientation, or gender identity. The AI's Fair Housing Action Plan was considered throughout the Strategic Planning process, and the goals align with and further support fair housing.

**Table 3 – Other local / regional / federal planning efforts**

**Narrative (optional)**

In order to gather more detailed information about housing, community and economic development, supportive services, the homeless population, and special needs populations of particular importance to the consolidated planning process, eight focus group interviews were conducted with representatives of relevant organizations and stakeholder groups. The purpose of the focus group interviews was to supplement the information gained through the Needs Assessment and Market Analysis, to fill gaps that the previous information could not address.

Relevant findings from the focus group interviews are included throughout the Needs Assessment, Market Analysis, and Strategic Plan portions of the Consolidated Plan. A summary of the results of the eight focus group can be found in Apendix V. (note: see Table 2 for a full list of invited and participant organizations).

**AP-12 Participation – 91.105, 91.200(c)**

**1. Summary of citizen participation process/Efforts made to broaden citizen participation  
Summarize citizen participation process and how it impacted goal-setting**

Franklin County conducted four public hearings to provide technical assistance and to garner citizen participation identifying the County's community development needs. The six public hearings were: September 21 and September 22nd, 2017; January 11, January 12th, May 17th & May 18th, 2018. Other county governmental entities and non-profit agencies were contacted through outreach efforts to gather citizen participation by means of technical assistance and survey. In addition to these public hearings and outreach, the recommendations were brought before the Community Development Advisory Board on December 8, 2017 for ranking of the applications and final approval. Further an e-mail blast was to 3,475 individuals on May 10th.

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Community Development Advisory Board	members of advisory committee				



Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
				<p>CITIZEN  COMMENTSPoverty:Poverty is inexcusable considering how wealthy America is.  Thanks to the County for its impressive support to helping the homelessYouth Services:  Educational programs should be based on the needs of local businesses.  Where are the summer youth programming dollars?County Services:  Money for jobs not for tourists who don't live here. The County has done an admirable job not cutting critical services in such difficult economic times. We need to send a team of accountants to examine every tax dollar spent.  County services should be geared to helping and protecting the most vulnerable.  Infrastructure: I applaud the County for continuing to fund public projects during the economic slowdown; they are investments in our future.</p>	31	

**Table 4 – Citizen Participation Outreach**





## Expected Resources

### AP-15 Expected Resources – 91.220(c)(1,2)

#### Introduction

The Franklin County receives annual entitlement funding from the Community Development Block Grant (CDBG), HOME and Emergency Solutions Grant (ESG) Grant. The CDBG budget is a combination of this entitlement amount, program income, anticipated prior year carryover funds and encumbrance cancellations. The CDBG program income is received from housing loan repayments, economic development loan repayments (including loan repayments from the county's economic development sub recipients), as well as the revenue from several CDBG-funded county programs. These resources are expected to be available to fund county projects that address the priority needs and objectives identified in the Strategic Plan.

The HOME program budget combines the entitlement award with the program income amounts received from housing loan repayments.

#### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,966,306	0	0	1,966,306	3,932,612	CDBG funds are used to benefit low and moderate income families or to eliminate blighted conditions.
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	875,003	21,236	269,181	1,165,420	1,750,006	HOME funds are used primarily to increase homeownership opportunities and the preservation and production of affordable rental housing. A required 15% will fund Community Housing Development Organizations (CHDOs), while an optional 5% will provide operating support for CHDO's.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	159,680	0	0	159,680	319,360	ESG funds are used to coordinate and stabilize the base funding of emergency shelter programs.

Table 5 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The creation and maintenance of affordable housing requires the use of both government and private financing and the encouragement of cooperation between the private non-profit, for-profit and the public sector. To the greatest extent practicable, available federal, state and local public and private sector resources are leveraged to generate the maximum benefit from housing activities.

The Affordable Housing Trust for Columbus and Franklin County invests in HOME-eligible county projects. These funds are local dollars dedicated to the development of affordable housing.

CDBG funds are often utilized to provide assistance for business growth and development. There are many allowable uses of the funds including payroll assistance, working capital, purchase of equipment and machinery and renovation of an existing business. Federal funds, provided through a loan or grant, are used to leverage other financial sources and fully fund the project. This additional funding may be provided by the business owner or other public and private partners that may include other funding sources including County, the State of Ohio or other financial institutions.

Each year the county is required to provide a 25% match for all HOME grant expenditures. The County fulfills the HUD Cash Match requirement by providing a 25 percent cash match for every HOME dollar it expends. This match goes towards affordable housing and is matched by a non-federal source. In 2017, the County has identified \$302,625.80 as its federal cash match amount. The match is easily met by virtue of the County's annual allocation to the Rebuilding Lives effort (in 2018 the contribution will be \$5,150,000 million.)

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The County maintains a land bank which acquires parcels and structures through tax foreclosure and Neighborhood Stabilization Program (NSP) funded acquisitions. The land bank has also received demolition funds through the Neighborhood Stabilization Program, the Ohio Attorney General and the Hardest Hit funds. These cleared sites can then be put to more productive use through low cost acquisition and redevelopment.

**Discussion**

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Foster economic development in areas of need	2015	2019	Affordable Housing Non-Housing Community Development		Neighborhood and Commercial Revitalization Self-sufficiency of Low Income Residents	CDBG: \$225,000	Businesses assisted: 80 Businesses Assisted
2	Promote connectivity between housing and jobs	2015	2019	Affordable Housing Non-Housing Community Development		Affordable Housing Preservation and Development Self-sufficiency of Low Income Residents		
3	Improve access to healthy food	2015	2019	Non-Housing Community Development		Self-sufficiency of Low Income Residents	CDBG: \$75,000	Businesses assisted: 24 Businesses Assisted Other: 84500 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Ensure safe and sanitary residential properties	2015	2019	Affordable Housing Non-Homeless Special Needs		Affordable Housing Preservation and Development Safe and Sanitary Housing Supportive Service Housing for Special Needs Housing Options for Elderly Residents		
5	Provide youth education & recreation activities	2015	2019	Non-Housing Community Development		Youth Recreation and Education Opportunities	CDBG: \$10,000	Public service activities other than Low/Moderate Income Housing Benefit: 12 Persons Assisted Other: 0 Other
6	Foster opportunities to close skills gap	2015	2019	Affordable Housing Non-Housing Community Development		Self-sufficiency of Low Income Residents	CDBG: \$75,000	Public service activities other than Low/Moderate Income Housing Benefit: 20 Persons Assisted Jobs created/retained: 3 Jobs
7	Increase employment opportunities	2015	2019	Affordable Housing Non-Housing Community Development		Affordable Housing Preservation and Development Equal Access to Housing Self-sufficiency of Low Income Residents		



Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
8	Promote and support youth programs and services	2015	2019	Non-Housing Community Development		Youth Recreation and Education Opportunities	CDBG: \$20,000	Public service activities other than Low/Moderate Income Housing Benefit: 750 Persons Assisted Other: 0 Other
9	Neighborhood and commercial revitalization	2015	2019	Non-Housing Community Development		Neighborhood and Commercial Revitalization Self-sufficiency of Low Income Residents		
10	Support infrastructure maintenance and improvement	2015	2019	Non-Housing Community Development		Neighborhood and Commercial Revitalization Public Improvement and Infrastructure		
11	Increase access to homeless services/facilities	2015	2019	Homeless		Homeless Facilities and Services	CDBG: \$75,000 ESG: \$161,726	Homeless Person Overnight Shelter: 2400 Persons Assisted Overnight/Emergency Shelter/Transitional Housing Beds added: 0 Beds Homelessness Prevention: 400 Persons Assisted Housing for Homeless added: 0 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
12	Reduce infant mortality rate/improve birth outcome	2015	2019	Non-Homeless Special Needs		Supportive Service Housing for Special Needs Self-sufficiency of Low Income Residents		
13	Provide supportive services to people with HIV	2015	2019	Non-Homeless Special Needs		Supportive Service Housing for Special Needs	CDBG: \$40,000	Public service activities other than Low/Moderate Income Housing Benefit: 600 Persons Assisted HIV/AIDS Housing Operations: 0 Household Housing Unit
14	Support programs that promote aging in place	2015	2019	Affordable Housing Non-Homeless Special Needs		Affordable Housing Preservation and Development Safe and Sanitary Housing Housing Options for Elderly Residents		
15	Increase housing with supportive services	2015	2019	Affordable Housing Non-Homeless Special Needs		Equal Access to Housing	CDBG: \$52,500	Public service activities for Low/Moderate Income Housing Benefit: 180 Households Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
16	Provide housing options for ineligible groups	2015	2019	Affordable Housing Non-Homeless Special Needs		Affordable Housing Preservation and Development Safe and Sanitary Housing Supportive Service Housing for Special Needs		
17	Assist low/moderate income home owners	2015	2019	Affordable Housing		Affordable Housing Preservation and Development		
18	Expansion & preservation of affordable housing	2015	2019	Affordable Housing		Affordable Housing Preservation and Development Safe and Sanitary Housing Self-sufficiency of Low Income Residents	CDBG: \$740,000 HOME: \$126,882	Homeowner Housing Rehabilitated: 92 Household Housing Unit Other: 102 Other
19	Support homebuyer education programs and services	2015	2019	Affordable Housing		Equal Access to Housing	CDBG: \$100,000	Direct Financial Assistance to Homebuyers: 13 Households Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
20	Ensure equal access to housing	2015	2019	Affordable Housing		Affordable Housing Preservation and Development Supportive Service Housing for Special Needs Equal Access to Housing	CDBG: \$130,000 HOME: \$8,000	Public service activities other than Low/Moderate Income Housing Benefit: 20 Persons Assisted Public service activities for Low/Moderate Income Housing Benefit: 60 Households Assisted Other: 2080 Other
21	Ensure Collaboration & cooperation with CMHA	2015	2019	Public Housing		Affordable Housing Preservation and Development Safe and Sanitary Housing		
22	Assist communities to build food system security	2015	2019	Non-Housing Community Development		Neighborhood and Commercial Revitalization Homeless Facilities and Services Public Improvement and Infrastructure	CDBG: \$25,000	Public service activities other than Low/Moderate Income Housing Benefit: 500 Persons Assisted Businesses assisted: 8 Businesses Assisted Other: 100 Other
23	Promote/prioritize the use of green infrastructure	2015	2019	Non-Housing Community Development		Neighborhood and Commercial Revitalization Public Improvement and Infrastructure		

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
24	Support Property Assessed Clean Energy programs	2015	2019	Affordable Housing		Affordable Housing Preservation and Development Self-sufficiency of Low Income Residents		
25	Develop County Electric & Gas Aggregation Plan	2015	2019	Non-Housing Community Development		Public Improvement and Infrastructure		Other: 1 Other
26	Implement County Electric/Gas Aggregation Plan	2015	2019	Non-Housing Community Development		Public Improvement and Infrastructure		
27	Implement a neighborhood beautification program	2015	2019	Non-Housing Community Development		Neighborhood and Commercial Revitalization	CDBG: \$50,000	Public service activities other than Low/Moderate Income Housing Benefit: 800 Persons Assisted
28	Provide direct assistance for energy efficiency	2015	2019	Affordable Housing		Affordable Housing Preservation and Development Self-sufficiency of Low Income Residents		

**Table 6 – Goals Summary**

## Goal Descriptions

1	<b>Goal Name</b>	Foster economic development in areas of need
	<b>Goal Description</b>	Funds will be used to provide support to ongoing efforts to revitalize business districts in neighborhoods of economic need. The revitalization of business districts grows the local economy, increases tax revenues, and can provide employment opportunities for residents living in low to moderate income areas.
2	<b>Goal Name</b>	Promote connectivity between housing and jobs
	<b>Goal Description</b>	Funds will be used to maintain and improve infrastructure that provides greater transportation options and connectivity between job centers and areas with a concentration of LMI households.
3	<b>Goal Name</b>	Improve access to healthy food
	<b>Goal Description</b>	Funds will be used to ensure that low to moderate income households have adequate access to healthy food options.
4	<b>Goal Name</b>	Ensure safe and sanitary residential properties
	<b>Goal Description</b>	Funds will be used to clean up blighted structures and properties to ensure that vacant, abandoned, or neglected properties do not pose health, safety, or financial threats to residents and communities.
5	<b>Goal Name</b>	Provide youth education & recreation activities
	<b>Goal Description</b>	The purpose of this goal is to provide educational and recreational opportunities to youth through after-school and summer activities and other programs.
6	<b>Goal Name</b>	Foster opportunities to close skills gap
	<b>Goal Description</b>	Funds will be used for programs that foster workforce development opportunities that close the skills gap for low to moderate income residents. This includes programs that have a long-range goal of helping low and moderate income families begin to move out of poverty.
7	<b>Goal Name</b>	Increase employment opportunities
	<b>Goal Description</b>	Funds will be used to incentivize the creation, expansion, or relocation of business that create new job opportunities for LMI residents.

8	<b>Goal Name</b>	Promote and support youth programs and services
	<b>Goal Description</b>	Funds will be used to support programs and activities that are designed to benefit the county's youth population, especially those living in LMI households.
9	<b>Goal Name</b>	Neighborhood and commercial revitalization
	<b>Goal Description</b>	Franklin County is dedicated to ensuring that its communities provide residents a high quality of life. Funds will be used for programs that are designed to restore County-owned vacant land and properties to productive use to ensure that they do not negatively the communities in which they are found.  Funds will also be used to identify low to moderate income neighborhoods that lack access to places of employment, grocery stores, and other necessary business services. Funds will also support the revitalization of business districts in these neighborhoods to provide essential business services to these areas.
10	<b>Goal Name</b>	Support infrastructure maintenance and improvement
	<b>Goal Description</b>	Funds will be used to support the ongoing maintenance of and improvements to infrastructure that is vital to the health of the county's economy and residents.
11	<b>Goal Name</b>	Increase access to homeless services/facilities
	<b>Goal Description</b>	Funds will be used to support ongoing efforts to homelessness prevention and homeless services. The Community Shelter Board along with its partner agencies are designing and implementing a transformational new system designed to move single adults more quickly into stable housing, stop repeat homelessness, and add more capacity when overflow demands are high to make sure everyone who needs shelter is able to get it.
12	<b>Goal Name</b>	Reduce infant mortality rate/improve birth outcome
	<b>Goal Description</b>	The purpose of this goal is support programs and activities that address the social determinates that influence infant mortality rates and improve birth outcomes (low birth weight and premature births).

13	<b>Goal Name</b>	Provide supportive services to people with HIV
	<b>Goal Description</b>	Funds will be used to provide supportive housing services that meet the needs of persons living with HIV/AIDS. The goal within HIV prevention and care is to diagnose all PLWHA, so that they know their status. Then, link these individuals to consistent, high-quality medical care, so that they can achieve viral suppression. Once an individual is virally suppressed, the chances of them spreading the infection is substantially reduced, thus there become fewer new infections.
14	<b>Goal Name</b>	Support programs that promote aging in place
	<b>Goal Description</b>	Funding will be used for programs that provide housing assistance to elderly residents, such as minor home repairs, modifications that enable accessibility, and other activities that provide the elderly safe and suitable living conditions, more housing options, and the opportunity to age in place.
15	<b>Goal Name</b>	Increase housing with supportive services
	<b>Goal Description</b>	The primary aim of this goal is to increase housing with supportive services for special needs populations. Funds will be used to increase the number of housing units that offer supportive services that meet the needs of special needs populations. Special Needs populations, such as persons with mental, physical and/developmental disabilities, veteran, persons addicted to alcohol or other drugs, and persons released from prison often have housing and supportive service needs that are unique to their circumstance. Connecting these individuals to the appropriate supportive services often increases the likelihood that they will remain in safe and stable housing.
16	<b>Goal Name</b>	Provide housing options for ineligible groups
	<b>Goal Description</b>	The aim of this goal is to increase housing options for groups ineligible for public housing (i.e. ex-offenders). Certain populations, such as undocumented immigrants, persons released from jail/prison, and registered sex offenders may not be eligible for public housing and may experience additional barriers to securing affordable housing.
17	<b>Goal Name</b>	Assist low/moderate income home owners
	<b>Goal Description</b>	The purpose of this goal is to assist low and moderate income owner-occupied homes to remain in their homes in a safe and sound environment. Funds will be used to assist low and moderate income owner-occupied households to remain in their homes in a safe and sound environment, including increased funding for housing rehabilitation programs.



18	<b>Goal Name</b>	Expansion & preservation of affordable housing
	<b>Goal Description</b>	The focus of this goal is to incentivize the preservation and expansion of healthy, affordable, and environmentally friendly housing. Funds will be used to increase the number of affordable, safe and sanitary housing units.
19	<b>Goal Name</b>	Support homebuyer education programs and services
	<b>Goal Description</b>	Funds will be used on programs and activities that equip homebuyers with skills and knowledge for successful homeownership. This includes increasing the number of households receiving housing counseling (pre and post) and down-payment assistance.
20	<b>Goal Name</b>	Ensure equal access to housing
	<b>Goal Description</b>	The focus of this goal is to increase funding for fair and affirmative housing services and to decrease the number of discriminatory housing actions or behaviors in the County. Funds will be used for programs that work to ensure that all residents have equal opportunities to access safe, sanitary, and affordable housing and that no populations should experience disproportionately greater needs for or barriers to housing. Funds will be used to support and further fair housing laws and standards.
21	<b>Goal Name</b>	Ensure Collaboration & cooperation with CMHA
	<b>Goal Description</b>	The County will be represented on CMHA boards.
22	<b>Goal Name</b>	Assist communities to build food system security
	<b>Goal Description</b>	Funds will be used to increase the number and capacity of functioning food banks, pantries, and community kitchens by supporting cost of staff, supplies, utilities, maintenance, and insurance. Local food systems secure our community in case of emergency/disaster.
23	<b>Goal Name</b>	Promote/prioritize the use of green infrastructure
	<b>Goal Description</b>	Funds will be used to increased footage of green space for recreation and support the development of environmentally friendly commercial buildings and infrastructure.

24	<b>Goal Name</b>	Support Property Assessed Clean Energy programs
	<b>Goal Description</b>	Funds will be used to increase the percentage of households receiving Energy Efficient Improvements to low-mod residential homes.
25	<b>Goal Name</b>	Develop County Electric & Gas Aggregation Plan
	<b>Goal Description</b>	Funds will be used to collaborate on and adopt a Franklin County Electric & Gas Plan by 2019.
26	<b>Goal Name</b>	Implement County Electric/Gas Aggregation Plan
	<b>Goal Description</b>	Funds will be used to ensure that elements of plan have been implemented, funded or both by 2019.
27	<b>Goal Name</b>	Implement a neighborhood beautification program
	<b>Goal Description</b>	Funds will be used to adopt a beautification plan by 2019.
28	<b>Goal Name</b>	Provide direct assistance for energy efficiency
	<b>Goal Description</b>	The purpose of this goal is to provide direct homeownership assistance to subsidize energy efficiency improvements. Funds will be used to increased percentage of households with audited Energy Efficient Improvements.

# Projects

## AP-35 Projects – 91.220(d)

### Introduction

Given the limited nature of resources, Franklin County prioritizes the needs identified through the Consolidated Planning process to direct the allocation of funds in a manner that maximizes community impact. Needs were prioritized in a Strategic Planning session during which the results of the Needs Assessment and Market Analysis were shared. This information was used to determine priority needs and develop the Strategic Plan Goals. Through the county's budgeting process the following projects were funded to implement the Strategic Plan Goals.

### Projects

#	Project Name
1	Home Rehab - Urgent Repair
2	Elderly & Disabled Minor Home Repair
3	First-time Homebuyers Downpayment Assistance
4	Microenterprise Loan Program
5	Microenterprise Business Development
6	Respite Connections
7	Lemonade Festival
8	Housing Retention Specialist
9	Lifecare Alliance - Nutritional Program
10	Rebuilding Together - Tool Loan Library
11	Housing Counseling
12	Hearing Enhancement Services
13	GreenCorps
14	Community Gardens
15	Stepping Off to College (IDA)
16	Homelessness Outreach
17	Children's Hunger Alliance
18	CDBG Program Administration
19	Fair Housing Services
20	Housing Advisory Board
21	CHDO Development, Operating & Technical Assistance
22	HOME Program Administration
23	HQs Inspections
24	Emergency Solutions Support

**Table 7 - Project Information**

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

The allocation priorities are a product of communities priorities, analysis and citizen input. Generally speaking, the CDBG, HOME and ESG funds will continue to fund the same category of programs as in 2017. There is a great need for the rehabilitation of both owner and renter-occupied housing in Franklin County. The county has a large and growing inventory of vacant and abandoned housing units that could be returned to the market if they were rehabilitated. Along with the need for large-scale intensive rehabilitation, there is a large demand for repair assistance. In terms of obstacles, the demand for housing rehabilitation and repair services far outpaces available funding.

**AP-38 Project Summary**  
**Project Summary Information**

<b>1</b>	<b>Project Name</b>	Home Rehab - Urgent Repair
	<b>Target Area</b>	
	<b>Goals Supported</b>	Expansion & preservation of affordable housing
	<b>Needs Addressed</b>	Affordable Housing Preservation and Development
	<b>Funding</b>	CDBG: \$700,000
	<b>Description</b>	This allocation provides funding for (3) separate emergency repair assistance programs: the Urgent Repair program to address emergency housing conditions; the Sewer Repair program to address emergency health conditions and the Handicapped Accessibility program to address accessibility issues for occupants. Location: County-wide.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	32 household housing units rehabilitated
	<b>Location Description</b>	County wide
	<b>Planned Activities</b>	Vendor will provide direct services
<b>2</b>	<b>Project Name</b>	Elderly & Disabled Minor Home Repair
	<b>Target Area</b>	
	<b>Goals Supported</b>	Assist low/moderate income home owners
	<b>Needs Addressed</b>	Safe and Sanitary Housing
	<b>Funding</b>	CDBG: \$80,000
	<b>Description</b>	This allocation will provide minor home maintenance and repair services to elderly and disabled homeowner-occupants in Franklin County. Eligible homeowners may receive up to \$1,000 in home repairs within one calendar year. Location: County-wide.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
<b>Location Description</b>	County wide	

	<b>Planned Activities</b>	Home repair and rehabilitation activities to address code violations, including accessibility modifications, emergency repairs, and the prevention of vacant property
<b>3</b>	<b>Project Name</b>	First-time Homebuyers Downpayment Assistance
	<b>Target Area</b>	
	<b>Goals Supported</b>	Support homebuyer education programs and services
	<b>Needs Addressed</b>	Equal Access to Housing
	<b>Funding</b>	CDBG: \$100,000
	<b>Description</b>	The County's First-time Homebuyer Downpayment Assistance program is administered by Homeport. This allocation also pays for the client's participation in a homebuyer counseling program, which that client must successfully complete in order to access the downpayment assistance. Location: County-wide
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	13 households will receive downpayment assistance.
	<b>Location Description</b>	County wide
	<b>Planned Activities</b>	
<b>4</b>	<b>Project Name</b>	Microenterprise Loan Program
	<b>Target Area</b>	
	<b>Goals Supported</b>	Foster economic development in areas of need
	<b>Needs Addressed</b>	Self-sufficiency of Low Income Residents
	<b>Funding</b>	CDBG: \$175,000
	<b>Description</b>	This allocation to the Economic & Community Development Institute provides a microenterprise revolving loan program for low and moderate income business owners who employ 1-5 employees. The activities funded under this contract include: the screening of eligible clients, certifying the completion of a required, corresponding business education course, the underwriting of loans, the servicing of loans during repayment period and the management of the revolving loan fund account. To qualify owner applicant household earnings must not exceed 80% of the area median income.

	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	20 businesses will receive assistance
	<b>Location Description</b>	County wide
	<b>Planned Activities</b>	Vendor will provide loan services to qualifying businesses
5	<b>Project Name</b>	Microenterprise Business Development
	<b>Target Area</b>	
	<b>Goals Supported</b>	Foster economic development in areas of need
	<b>Needs Addressed</b>	Self-sufficiency of Low Income Residents
	<b>Funding</b>	CDBG: \$100,000
	<b>Description</b>	This allocation to Increase, Inc. provides an entrepreneurial development training program. The program is comprised of four courses: (1) Personal Finance; (2) Intro to Business; (3) Developing Your Business Plan and (4) Advanced Management Seminars in Financial Management; Sales & Marketing; Human Resource Management and Business taxes. To qualify owner applicant household earnings must not exceed 80% of the area median income. Location: County wide.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	60 businesses will be assisted, in addition to 5 jobs being created/retained.
	<b>Location Description</b>	County wide
	<b>Planned Activities</b>	Vendor will provide business development services to clients
6	<b>Project Name</b>	Respite Connections
	<b>Target Area</b>	
	<b>Goals Supported</b>	Foster opportunities to close skills gap
	<b>Needs Addressed</b>	Self-sufficiency of Low Income Residents
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Respite Connections provides training and job sourcing services to individuals with disabilities. Location: County wide.



	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Presumed benefit clients - at least 10 individuals will be provided employment services
	<b>Location Description</b>	County Wide
	<b>Planned Activities</b>	
7	<b>Project Name</b>	Lemonade Festival
	<b>Target Area</b>	
	<b>Goals Supported</b>	Promote and support youth programs and services
	<b>Needs Addressed</b>	Youth Recreation and Education Opportunities
	<b>Funding</b>	CDBG: \$20,000
	<b>Description</b>	Implementation, marketing, and administration of Youth Lemonade Stand Day, a youth entrepreneur initiative designed to teach youth how to start, own and operate their own micro-business by operating a lemonade stand. Participating youths will have business mentors who will help foster business skills. The program will help youth set goals, develop a business plan, secure investors, create a product, make profit and give back to their community. Youths, ages 5 through 18 years old in underserved neighborhoods, will be the primary audience recruited to participate. Location: County wide.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	At least 800 youth will participate in the Youth Lemonade Festival
	<b>Location Description</b>	County wide
	<b>Planned Activities</b>	Vendor will facilitate training and event
8	<b>Project Name</b>	Housing Retention Specialist
	<b>Target Area</b>	
	<b>Goals Supported</b>	Increase housing with supportive services
	<b>Needs Addressed</b>	Equal Access to Housing
	<b>Funding</b>	CDBG: \$60,000

	<b>Description</b>	This allocation to the Community Housing Network provides housing retention services to low income tenant households that have a history of mental illness, addiction and homelessness. Services include: training classes, the monitoring of tenants, financial counseling, conflict resolution, assistance with critical needs, advocacy within the ADAMH system and referral to vocational services. Location: County wide.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	At least 180 households will receive retention services
	<b>Location Description</b>	County wide
	<b>Planned Activities</b>	Vendor administers/ mediates landlord client arbitration
<b>9</b>	<b>Project Name</b>	Lifecare Alliance - Nutritional Program
	<b>Target Area</b>	
	<b>Goals Supported</b>	Provide supportive services to people with HIV
	<b>Needs Addressed</b>	Supportive Service Housing for Special Needs
	<b>Funding</b>	CDBG: \$40,000
	<b>Description</b>	This allocation to the Lifecare Alliance provides nutritional services to eligible individuals. Location: County wide.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	At least 600 persons with HIV will be provided nutritional services
	<b>Location Description</b>	County wide
	<b>Planned Activities</b>	Vendor administers the nutritional program
<b>10</b>	<b>Project Name</b>	Rebuilding Together - Tool Loan Library
	<b>Target Area</b>	
	<b>Goals Supported</b>	Implement a neighborhood beautification program
	<b>Needs Addressed</b>	Self-sufficiency of Low Income Residents
	<b>Funding</b>	CDBG: \$50,000

	<b>Description</b>	The Rebuilding Together provides a tool bank for low-income County residents. Location: County wide.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	800 Persons will benefit from the Tool Loan Library
	<b>Location Description</b>	County wide
	<b>Planned Activities</b>	Vendor will administer the program
<b>11</b>	<b>Project Name</b>	Housing Counseling
	<b>Target Area</b>	
	<b>Goals Supported</b>	Ensure equal access to housing
	<b>Needs Addressed</b>	Equal Access to Housing
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	Administered by Homes on the Hill, this program will provide housing counseling (in conjunction with homeownership) to eligible homeowners and potential homeowners advising those clients in regards to defaults, foreclosures and credit issues. Location: County wide.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A minimum of 55 households (90% of the anticipated number) will receive homebuyer, rental, or foreclosure prevention counseling services
	<b>Location Description</b>	County wide
	<b>Planned Activities</b>	Vendor will administer the counseling
<b>12</b>	<b>Project Name</b>	Hearing Enhancement Services
	<b>Target Area</b>	
	<b>Goals Supported</b>	Ensure equal access to housing
	<b>Needs Addressed</b>	Supportive Service Housing for Special Needs
	<b>Funding</b>	CDBG: \$25,000

	<b>Description</b>	The contract with the Mid-Ohio Board for an Independent Living Environment (M.O.B.I.L.E) provides hearing enhancement equipment for low-income deaf residents of Franklin County. Under the auspices of the contract M.O.B.I.L.E will: publicize the program; determine the eligibility of applicants; verify the equipment needs of eligible applicants; take receipt of the equipment and be responsible for its delivery and installation and will perform routine follow-up. Location: County wide.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	20 persons will receive hearing enhancement services in their homes
	<b>Location Description</b>	County wide
	<b>Planned Activities</b>	Vendor will implement program
<b>13</b>	<b>Project Name</b>	GreenCorps
	<b>Target Area</b>	
	<b>Goals Supported</b>	Provide youth education & recreation activities
	<b>Needs Addressed</b>	Youth Recreation and Education Opportunities
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	This allocation provides administrative support for the Franklin Park Conservatory's GreenCorps curriculum.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	12 eligible youth will be provided horticulture education
	<b>Location Description</b>	County wide
<b>Planned Activities</b>	Vendor will provide administrative support	
<b>14</b>	<b>Project Name</b>	Community Gardens
	<b>Target Area</b>	
	<b>Goals Supported</b>	Assist communities to build food system security
	<b>Needs Addressed</b>	Public Improvement and Infrastructure
	<b>Funding</b>	CDBG: \$25,000

	<b>Description</b>	Franklin Park Conservatory - provides community garden grants for gardens benefitting low-to-moderate income individuals in Franklin County, outside the city of Columbus.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	At least 500 low income individuals will benefit from the Community Garden program
	<b>Location Description</b>	Count wide
	<b>Planned Activities</b>	Vendor will implement the program
15	<b>Project Name</b>	Stepping Off to College (IDA)
	<b>Target Area</b>	
	<b>Goals Supported</b>	Foster opportunities to close skills gap
	<b>Needs Addressed</b>	Self-sufficiency of Low Income Residents
	<b>Funding</b>	CDBG: \$25,000
	<b>Description</b>	This program through Greater Columbus Community Helping Hands supports Individual Development accounts (IDA)s for students prepping for college, providing them with laptops after they successfully pass a curriculum. Location: County wide.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	At least 20 youth will participate in the program
	<b>Location Description</b>	County wide
	<b>Planned Activities</b>	Vendor will administer the program
16	<b>Project Name</b>	Homelessness Outreach
	<b>Target Area</b>	
	<b>Goals Supported</b>	Increase access to homeless services/facilities
	<b>Needs Addressed</b>	Homeless Facilities and Services
	<b>Funding</b>	CDBG: \$75,000

	<b>Description</b>	Community Shelter Board provides homelessness outreach services to individuals and families at risk of or currently experiencing homelessness.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	At least 400 homeless individuals will be served
	<b>Location Description</b>	County wide
	<b>Planned Activities</b>	Vendor will administer the program
<b>17</b>	<b>Project Name</b>	Children's Hunger Alliance
	<b>Target Area</b>	
	<b>Goals Supported</b>	Improve access to healthy food
	<b>Needs Addressed</b>	Self-sufficiency of Low Income Residents
	<b>Funding</b>	CDBG: \$25,000
	<b>Description</b>	This allocation to the Children's Hunger Alliance will provide nutritional services to eligible children to address obesity. Location: County wide.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	84,500 meal packets will be provided
	<b>Location Description</b>	County wide
	<b>Planned Activities</b>	Vendor will administer the program
<b>18</b>	<b>Project Name</b>	CDBG Program Administration
	<b>Target Area</b>	
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	
	<b>Funding</b>	CDBG: \$170,000
	<b>Description</b>	This allocation provides funds for the overall administration, management, monitoring, budgeting, and evaluation of the CDBG program. Location: N/A.
	<b>Target Date</b>	

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Program Administration
19	<b>Project Name</b>	Fair Housing Services
	<b>Target Area</b>	
	<b>Goals Supported</b>	Ensure equal access to housing
	<b>Needs Addressed</b>	Equal Access to Housing
	<b>Funding</b>	CDBG: \$100,000
	<b>Description</b>	This allocation to the Columbus Urban League provides for fair housing services to the community including education, advocacy, testing and enforcement of fair housing laws and implementation of the community Fair Housing Plan. Location: County-wide.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	At least 2000 persons will receive fair housing services
	<b>Location Description</b>	County wide
	<b>Planned Activities</b>	Vendor will administer the program
20	<b>Project Name</b>	Housing Advisory Board
	<b>Target Area</b>	
	<b>Goals Supported</b>	Expansion & preservation of affordable housing
	<b>Needs Addressed</b>	Affordable Housing Preservation and Development
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	The Housing Advisory Board (HAB) was established to help expand and preserve the supply of affordable housing throughout Franklin County. HAB serves that end by reviewing and making recommendations on bond projects to the Franklin County Board of Commissioners and monitoring those subsequently, successfully funded projects. Location: County-wide.
	<b>Target Date</b>	

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	
<b>21</b>	<b>Project Name</b>	CHDO Development, Operating & Technical Assistance
	<b>Target Area</b>	
	<b>Goals Supported</b>	Expansion & preservation of affordable housing
	<b>Needs Addressed</b>	Affordable Housing Preservation and Development
	<b>Funding</b>	HOME: \$180,002
	<b>Description</b>	5% of the county's HOME allocation is provided in the form of operating funds for county qualified community housing development organizations (CHDOs); 15% in the form of development and an additional \$5,000 in HOME funds are provided for technical assistance. Franklin County and the city of Columbus leverage their operating funds by working with private funders, through the Community Development Collaborative, to provide operating funds as well as capacity building opportunities. These are program implementation costs. Activities include homeownership development, downpayment assistance, rental preservation and development, tenant-based rental assistance, CHDO set aside projects and CHDO operating funding.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	County wide
	<b>Planned Activities</b>	Vendor administers the program
<b>22</b>	<b>Project Name</b>	HOME Program Administration
	<b>Target Area</b>	
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	
	<b>Funding</b>	HOME: \$87,500



	<b>Description</b>	This allocation provides funds for the overall administration, management, monitoring, budgeting, and evaluation of the HOME program. Location: N/A.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Program Administration
23	<b>Project Name</b>	HQs Inspections
	<b>Target Area</b>	
	<b>Goals Supported</b>	Ensure safe and sanitary residential properties
	<b>Needs Addressed</b>	Affordable Housing Preservation and Development
	<b>Funding</b>	HOME: \$8,000
	<b>Description</b>	HUD regulations require the County to periodically inspect the rental units in its loan portfolio (units that have been rehabilitated or constructed with County HOME dollars, and whose affordability period hasn't elapsed their affordability period is based on the amount of dollars the County has put into each unit and can range from 5 to 20 years.) The County contracts out with the Columbus Metropolitan Housing authority to perform these inspections to HUD standards. Location: County-wide
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	80 household units inspected
	<b>Location Description</b>	County wide
	<b>Planned Activities</b>	Vendor will administer the program
24	<b>Project Name</b>	Emergency Solutions Support
	<b>Target Area</b>	
	<b>Goals Supported</b>	Increase access to homeless services/facilities
	<b>Needs Addressed</b>	Homeless Facilities and Services

<b>Funding</b>	ESG: \$159,680
<b>Description</b>	Funding will provide operating dollars to an emergency housing agency to offer shelter and supportive services to individuals, families, youth, and women with children. Location: Suppressed.
<b>Target Date</b>	
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
<b>Location Description</b>	
<b>Planned Activities</b>	

## **AP-50 Geographic Distribution – 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

Almost all of the CDBG, HOME and ESG programs operate countywide where programs are geared to benefit primarily low- to moderate-income families.

The following CDBG programs do operate in specific and defined areas that have been determined to be either low/moderate income or blighted: Lemonade Stand.

Funds will be strategically allocated to ensure that investments achieve the strategic goals of this plan and meet CDBG national objectives and other programmatic requirements. Accordingly, the county will take a community-driven approach to funding, one that prioritizes investments which provide the greatest increase in quality of life for LMI residents. In this way, investments will be tailored to supplement the specific assets and opportunities of the communities receiving funding.

### **Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>

**Table 8 - Geographic Distribution**

### **Rationale for the priorities for allocating investments geographically**

See above.

### **Discussion**

HUD CPD resources are provided to programs that operate county-wide as well as in specific geographic areas. The county has identified specific areas of need and targets resources to those areas. The Housing rehabilitation program operates throughout the county.

## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

Franklin County invests federal funds in the development of rental and for sale units, the rehabilitation and repair of existing homeowner units and the provision of supportive services and emergency shelter benefiting low and moderate income households. This section shows specific goals for the number of homeless, non-homeless, and special needs households that will be provided affordable housing during the 2018 program year. Also shown is the number of affordable housing units that will be provided with CDBG and HOME funds. Programs that will provide these units are the CDBG and HOME Affordable Housing Funds and the Rebuilding Lives Program.

<b>One Year Goals for the Number of Households to be Supported</b>	
Homeless	2,400
Non-Homeless	100
Special-Needs	500
Total	3,000

**Table 9 - One Year Goals for Affordable Housing by Support Requirement**

<b>One Year Goals for the Number of Households Supported Through</b>	
Rental Assistance	0
The Production of New Units	110
Rehab of Existing Units	85
Acquisition of Existing Units	0
Total	195

**Table 10 - One Year Goals for Affordable Housing by Support Type**

## **Discussion**

The Community Shelter Board (CSB) oversees the implementation of the Rebuilding Lives Program. This two part program consists of meeting both the short-term and long-term needs of homeless men and women through emergency shelter and the development and operation of permanent supportive housing. The county uses ESG and general funding to provide these supportive services to 2,400 persons.

It is anticipated that the County will complete two (2) projects working with local for-profit and non-profit development organizations, creating approximately 80 units (the final plans based on funding are not completed - (proposed vendors: National Church Residences and Homeport.)

CDBG funding will be used to work with approximately 85 existing homeowners to address repairs benefitting low-income persons and low-income elderly and/or disabled persons.

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The Columbus Metropolitan Housing Authority (CMHA), a separate governmental entity, administers public housing new construction, rehabilitation and modernization activities, home ownership opportunity programs and the Housing Choice Voucher Program for its tenant population. CMHA is the primary provider of affordable housing for extremely low-income families, elderly and the disabled in Columbus. CMHA's affordable housing objectives are achieved through development and management of public housing units and Housing Choice Vouchers (HCV). Through a contract with HUD, CMHA has 2,270 public housing units and 10,880 CHVs.

### **Actions planned during the next year to address the needs to public housing**

CMHA coordinated with Franklin County and the City of Columbus to create a Five-Year Demolition/Disposition plan. CMHA conducted an analysis of its public housing portfolio and determined which projects were physically sound, financially solvent and met current HUD standards for site selection and development. The analysis concluded that eight of the largest and oldest properties are obsolete and should be demolished. In 2017, CMHA completed the redevelopment of Poindexter Village.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

Franklin County and the City of Columbus coordinate with the Community Relations Commission to meet and exchange information with tenants of public housing projects to discuss issues of concern and devise constructive solutions. The County works with the Tenant Outreach Coordinator from the Coalition on Homelessness and Housing in Ohio to assist in these endeavors. The Economic Development & Planning Department has a contract with Homeport to promote homeownership opportunities and links with CMHA's Section 8 Homeownership and Family Self Sufficiency programs to coordinate dollars and assistance.

### **If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

CHMA is not designated as a "troubled" PHA.

### **Discussion**

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

The lead agency for the homeless service system in Columbus is the Community Shelter Board (CSB), an independent nonprofit agency founded in 1986 by a group of civic leaders, business associations, local government leaders and representatives from a variety of foundations. CSB does not provide any direct services within the community. Its main responsibilities are resource development and investment, service delivery coordination and planning, fostering collaboration, program accountability and public policy reform. The CSB allocates funding annually to partner agencies for programs serving homeless individuals and families in Columbus. The CSB receives funding from many and varied sources such as Franklin County, the City of Columbus, Federal funds, Ohio Department of Development, United Way, Together Rebuilding Lives and private and corporate donations. In addition to supporting CSB's efforts to assist individuals and families that are experiencing homelessness, the County also supports programs and services that are focused on preventing homelessness in the first place.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The County will be allocating \$5.1 million dollars in general funds to the Community Shelter Board to address, prevent and respond to community homelessness.

The county in partnership with the Community Shelter Board, has created a unified system to better respond to homeless persons who are not accessing shelter, including a coordinated call and dispatch system, common documentation and shared outcomes for the street and camp outreach program. The Maryhaven Collaborative Outreach Team is improving access to resources for adults living on the streets, reducing the number of adults experiencing long-term street homelessness, reducing frustration for the community trying to help homeless people and achieving better deployment of outreach resources that is resulting in reduced duplication of effort and greater coverage of Franklin County; the County's \$75,000 allocation to homelessness outreach supports this effort.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The Consolidated Plan Homeless Strategy revolves around two target groups: 1) homeless households (individuals and families with children) who have a disabled member and have experienced long-term homelessness and 2) homeless households without a disabled member who have experienced short-term homelessness, as well as households at-risk of homelessness. Strategies for both of these groups involve the prevention of homelessness and, if homelessness occurs, the provision of shelter, transitional housing, permanent housing and supportive services for those in need. The lead agency for

the homeless service system in Columbus is the Community Shelter Board (CSB). The CSB provides access to shelter beds for men, women and families in Columbus and Franklin County. Beyond providing a secure and clean place to sleep, all programs provide access to basic services such as showers, meals, healthcare and material assistance as well as referrals, supportive services and crisis assistance. Most shelters have resource centers that provide internet access, telephones, employment leads, job training resources and other community resources as well as support staff to assist individuals in obtaining jobs and housing.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

In partnership with the Community Shelter Board the county and city has created a unified system for permanent supportive housing. The Unified Supportive Housing System (USHS) includes a centralized eligibility determination and placement, periodic review of tenant needs and "move up" incentives to encourage tenants to be more independent. Fewer adults and families will experience long-term homelessness. Additionally, there are more housing units available, easier access to supportive housing for prospective tenants, one application process and improved targeting of scarce housing resources. People with the greatest needs receive priority for housing. There is a real system and flow from emergency shelters to the supportive housing programs.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

The Community Shelter Board coordinates prevention and shelter diversion programs to assist families and individuals who are homeless, precariously housed, or living on the streets to locate and maintain stable housing. Families and individuals are provided with relocation services, referrals, tenant education and linkage to short-term financial rental assistance in order to quickly resolve the family or individual housing crisis.

## **Discussion**



## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction:**

Franklin County does not have enough affordable housing to meet current needs and the private market is not producing a high volume of affordable rental housing. As discussed in the Consolidated Plan, there are many barriers to providing affordable housing. A number of market characteristics impact the production of new units, including: the large growth of population in Columbus; increased demand for rental housing units; rising rental and homeownership costs; the recovery of the housing market; the production of new housing units by the private market; current housing affordability; demolition of public housing units; the number of people on the Section 8 waiting list; and the cost of land and development. Neighborhoods continue to seek the highest possible quality and amenities for housing developed in their communities and this tends to increase costs and make housing units less affordable to those seeking to live in these areas. The process of obtaining plan approval and building permits requires the use of paid professionals such as architects, engineers and spec writers to address building issues. Additionally, state code and newly developed pro-active code enforcement raises the bar for property maintenance requirements which can be a challenge for the elderly and disabled.

As mentioned above, the Columbus Metropolitan Housing Authority has reduced the number of public housing units in the community. Between 2015 and 2019, approximately 35% of the privately owned Section 8 contracts are set to expire, which could decrease the number of affordable housing units.

### **Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

The Economic Development & Planning Department continues to implement recommendations from the Columbus & Franklin County Housing Task Force to provide property tax incentives, increase housing code enforcement and expansion of the county and city Land Banks. The Land Bank Program of the Land Redevelopment Office will partner with Code Enforcement to identify, and if possible acquire, vacant tax delinquent properties in order to expedite their return to productive use. In 2018, the Code Enforcement Section anticipates issuing 850 zoning, housing and environmental code orders. The County provides housing rehabilitation programs to assist these populations with maintaining code compliance.

General ideas to overcome barriers:

- Link non-profit agencies with for-profit developers and expanding density levels
- Target areas based on public infrastructure, transportation and job centers

- Maximize the use of subsidies for low-income households
- Public infrastructure improvements in affordable housing areas

**Discussion:**

Franklin County will coordinate with community development organizations that have shown the capacity and neighborhood buy-in to bring housing developments to fruition. The county will look to these partners to help overcome barriers to affordable housing through such incremental steps as educating the public and civic leaders about affordable housing, advocating for transportation options in all areas of the county and working together to attract additional subsidy to overcome high cost of housing redevelopment over the long term.

## **AP-85 Other Actions – 91.220(k)**

### **Introduction:**

Described below are the county's planned actions to carry out the following strategies outlined in the Consolidated Plan.

### **Actions planned to address obstacles to meeting underserved needs**

A key underserved group in Franklin County are individuals with special needs, particularly those living with a disability. Low funding levels are consistently cited as the reason for the shortage of services. The County attempts to secure additional funds through its housing rehab programs that place a no interest loan on home that is not payable until the homeowner sales or vacates their property. In addition, the County funds a Senior and Disable housing repair program through the Economic & Community Development Institute. Further, all County rental programs require tenants to be at or below 80% AMI. County homebuyer programs continue outreach with lenders including on-site training and outreach at homebuyer education classes (Including pre and post counseling).

### **Actions planned to foster and maintain affordable housing**

Coordinated goals for the County include:

1. Support the development of multi-family housing with low-income housing tax credits.
2. Continue to fund owner occupied repair/rehab through loans to persons earning 80 percent or less LMI.

### **Actions planned to reduce lead-based paint hazards**

Franklin County Public Health has partnered with the City of Columbus which has been awarded 3.9 million in Lead Hazard Reduction Demonstration Program funds and will receive a portion of these funds in 2018. All contractors used in both housing programs are licensed Lead Abatement Contractors and are able to recognize and deal with lead hazards in construction projects. The County allocates CDBG funds to housing repair programs that utilize lead hazard standards and abatement.

### **Actions planned to reduce the number of poverty-level families**

Addressing poverty is one of the County's most important functions. In partnership with other governmental bodies, non-profits, businesses, institutions and local

foundations, the County is working to employ the following goals and strategies:

- Initiating workforce development programs coordinating businesses with local curriculums.
- Linking transportation such as bus service to job sectors
- Creating jobs and through local incentives
- Provide sufficient housing which working families can afford.

Programs funded with CDBG and HOME funds provide homeowner and rental rehabilitation and repairs, new construction of rental and homeowner units and downpayment assistance for income-eligible, first-time homebuyers. These activities, that produce and preserve affordable housing, are important in reducing the number of poverty-level families in the county. Using CDBG funding, county programs also support activities that provide child care and recreational activities, health care programs that provide education and training for low income individuals, and economic development programs that require the creation of jobs. Using general fund dollars, the county provides funding for anti-poverty activities such as literacy and job training.

The county implements the federally required Section 3 program which is intended to ensure that when employment or contracting opportunities are generated by HUD funded Section 3 covered projects, preference is given to qualified low and very low income persons or business concerns.

### **Actions planned to develop institutional structure**

See 2015-2019 Consolidated Plan

### **Actions planned to enhance coordination between public and private housing and social service agencies**

There are a number of ongoing collaborative efforts in the community. Guided by the Community Shelter Board, the county, city and other entities participate in efforts to address and end homelessness through the Rebuilding Lives initiative. The Community Development Collaborative is funded by the county, city and other private organizations to provide operating support and technical assistance to Community Development Corporations. The Columbus Affordable Housing Task Force which consists of HUD, state and local government staff and development organizations meets every other month to discuss affordable rental projects and preservation opportunities. There is an ongoing collaboration with the Columbus Metropolitan Housing Authority regarding development opportunities, use of project based vouchers and other related issues.

### **Discussion:**

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction:

The following are the program specific requirements for the Annual Action Plan.

#### Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	95.00%

**HOME Investment Partnership Program (HOME)**  
**Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

No other forms are utilized (such as tenant based assistance.)

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

See 2015-2019 Consolidated Plan

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

See description above in section 2.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

On a case by case basis, the county may use HOME funds to refinance existing debt in connection with the rehabilitation of multifamily housing. Eligible properties may be located anywhere in the county. Under no circumstances will HOME funds be used to refinance multifamily loans made or insured by any Federal program, including CDBG. In addition, the guidelines established by the county require that 1) the multifamily housing undergoing rehabilitation and refinancing is necessary to continue to provide affordable housing to low income families, 2) rehabilitation must be the primary eligible activity for which at least 60 percent of the HOME funds are used, 3) eligible projects must require a minimum level of rehabilitation of \$10,000 per unit, 4) a maximum of 40 percent of HOME funds may be used for the refinancing of existing debt, 5) the use of HOME funds must be conditioned upon a low income affordability period of a minimum of 15 years, and 6) the county must review the management practices of the property owner to insure that disinvestment has not occurred, that the long term needs of the project can be met and that the feasibility of serving the targeted population over at least a 15 year affordability period can be demonstrated.

**Emergency Solutions Grant (ESG)**  
**Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

In March 2012, the Community Shelter Board (CSB) consolidated all program policies and procedures into one in accordance with 24 CFR Section 576.400. The combined document, CSB HEARTH Operating Policy and Procedures, is inclusive of all federal regulations. Contracts between CSB and grantees require the agency to follow the CSB HEARTH Operating Policy and Procedures. In addition, grantees are monitored annually through a Program Review and Certification process. The review ensures programmatic/service provisions, facility, data, fiscal and governance standards are followed in accordance with all HUD regulations.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Community Shelter Board implemented the Coordinated Point of Access (CPoA) for single adults attempting to obtain shelter. CPoA has specialists available 24 hours a day, 7 days a week to conduct a preliminary triage and assessment and to explore diversion possibilities via a prescribed set of diversion questions. Single adults determined to meet shelter eligibility criteria are then referred to the most appropriate shelter bed. Single adult shelters must coordinate services through the CPoA with the exception of the shelter serving inebriated single adults who are receiving access directly through community services. Once in shelter, the individual's need is assessed using the community's Vulnerability Assessment, within the first five days of shelter stay.

For the Family Shelter System, all families seeking shelter must contact the family front door, the YWCA Family Center (FC), to determine eligibility for shelter. The FC staff conducts diversion and triage in order to determine the best avenue for the family. If the family has to be admitted into the FC, after a need assessment is completed, they will then be referred to the best rapid re-housing (RRH) program to address their needs. All families need to meet certain eligibility criteria for participation in RRH programs but housing first principles are followed at all times.

Both centralized systems are participating in the local HMIS and all intake information is collected into our open system, facilitating service provision.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

Franklin County makes a sub-award to the Community Shelter Board. The Community Shelter Board was created in 1986 to respond to the growing problem of homelessness in Franklin County. The founders include: the Franklin County Board of Commissioners, the City of Columbus, the United Way of Central Ohio, the Columbus Foundation, the Columbus Chamber and many other

organizations concerned about the quality of life in Franklin County. The CSB in turn sub-awards ESG funds to nonprofit providers of homeless services.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

Franklin County meets the homeless participation requirement in 24 CFR 576.405a.

5. Describe performance standards for evaluating ESG.

Program performance standards are established by Community Shelter Board (CSB) and recommended to the Continuum of Care (CoC) Board for approval and incorporate HUD requirements and local standards. Program performance standards are reviewed annually by the CoC Board. CSB incorporates these standards into annual program agreements with each sub-recipient. An annual Program Outcome Plan (POP) is part of the agreement. The POP establishes individual program performance goals for all homeless programs, by type. If CSB and the sub-recipient disagree on the annual POP, the sub-recipient may appeal. CSB monitors program performance and provides monthly, quarterly, semi-annual and annual community data reports. Each POP performance goal is assessed versus actual performance as achieved or not achieved. Achieved Goal is defined as 90% or better of a numerical goal or within 5 percentage points of a percentage goal, except where a lesser or greater value than this variance also indicates an achieved goal, or if the metric is fixed.



