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**Department of Economic Development & Planning**

**2016 Action Plan**

**For the U.S. Department of Housing and Urban Development  
(HUD)**

**HUD Entitlement Programs**  
**Community Development Block Grant (CDBG)**  
**HOME Investment Partnership Program**  
**Emergency Shelter Grant (ESG)**

## Executive Summary

### AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

#### 1. Introduction

The 2016 U.S. Department of Housing and Urban Development (HUD) Annual Action Plan Annual Action Plan provides a summary of the actions, activities, and programs Franklin County will implement during the second year (2016) of the Consolidated Plan (2015-2019) period to address the priority needs and goals identified by the Strategic Plan. Overall, the Action Plan functions as an annual guide and budget to explain how federal resources will be used to improve conditions for LMI households, racial and ethnic minorities, homeless persons, and other non-homeless special needs populations in Franklin County.

#### 2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

### ***Please reference Table 6 - Goals Summary***

#### 3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

In 2015, Franklin County effectively used federal and local resources to further its overall Consolidated Plan goals with respect to community development, housing, homelessness prevention, and special needs populations in an attempt to serve extremely low, very low, low, and moderate-income persons. As indicated in the Consolidated Plan, these goals are to provide affordable housing opportunity, neighborhood and target area revitalization, and economic development and economic opportunity

#### 4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

Public participation is an essential part of the consolidated planning process because it helps ensure that decisions are made with careful attention to community needs and preferences. Moreover, the input of stakeholder and community members generates additional public awareness about the consolidated planning process. Involvement allows more perspectives to be featured during the decision-making

process, which gives Franklin County more information to consider in the development of the Consolidated Plan priorities and goals. Receiving input and buy-in from planning officials, stakeholders, and residents of Franklin County plays a significant role in helping the plan take shape.

To this end, a public involvement process was developed to gather targeted feedback from stakeholder groups and provide opportunities for all community residents to participate in the planning process. The major activities of the public involvement process included the provision of a technical assistance workshop, multiple public hearings, a public comment period during which the draft plan could be reviewed, and the ongoing provision of staff support.

## **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

The County needs to more adequately fund social service efforts to protect the poor already suffering from cuts to social service programs. The large increase in poverty in Columbus is a sign of failure in how the County has chosen to use its resources. County should direct its focus on helping single women and children. Raise the taxes of the wealthy and cut the taxes of the poor. The County needs to fund more youth services. Youth need structure in their lives; the County has failed to provide them meaningful alternatives. Every dollar that goes to youth services pays for itself ten times over. The County should sponsor a summer youth employment program. It is better to pay for youth services now, than police services later. We have a moral obligation to invest in our children. The County needs to take a more active role in improving its schools. Schools are the number one determinant businesses look at in determining where to locate. The County needs to fund after-school programs. Citizens should have a bigger voice in what the County chooses to fund. County services need to reflect the changes in our population and what are our communities greatest needs. Since the resources from HUD are continuing to decline, the County should look into finding new sources to fund housing and development activities; should consider a permanent funding source working with the State. The County needs to more equitably divide up its resources among all County residents, villages, cities and townships. Federal dollars should go to the neighborhoods with the greatest need. We need to leverage our neighborhood resources better. The County needs to realize how important infrastructure is to neighborhoods and from there to the County's tax base. The County needs to do a better job helping homeowners maintain their homes. Senior citizens need help with their homes. The County needs to get rid of dilapidated and vacant deteriorating buildings. The County spends too much money on infrastructure projects and not enough on public services. The County needs to make market rate housing more available to low-income citizens. The County's efforts to promote green housing is appreciated. matters but the economy and jobs. Nothing matters but the economy and jobs. All our resources should go towards them. All the government nickel and dime efforts will never amount to anything. We're losing our youth. They need structure and substance through programming. Without a summer jobs program what hope do our children have? Regional government should be the first step in reducing the duplication of

services and freeing up resources. I'm proud to live in a community that protects animals. Landlords who allow eroding property to hurt our neighborhoods need to be held accountable. The County and townships need to put together a comprehensive housing plan. I'm tired of all our resources going to support the rich. What about a break for the working class man? Fund construction projects not social services. Construction projects create jobs and social services are hand-outs. Education is critical but we need to find another way to pay for it besides property taxes. Why don't we recognize how critical education is to our future? Does the County have a plan to help neighborhoods in unincorporated areas? Our neighborhoods need police, better infrastructure and more housing dollars. Columbus will never be a strong community until we address all the poor and poverty here. What is the real need for the new courthouse? Why do judges and lawyers deserve such a benefit when there are so many needs in the community?

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

There were no public comments or views that were not accepted.

## **7. Summary**

As stated in the Introduction, the 2016 U.S. Department of Housing and Urban Development (HUD) Annual Action Plan provides a summary of the actions, activities, and programs Franklin County will implement during the second year (2016) of the Consolidated Plan (2015-2019) period to address the priority needs and goals identified by the Strategic Plan. Overall, the Action Plan functions as an annual guide and budget to explain how federal resources will be used to improve conditions for LMI households, racial and ethnic minorities, homeless persons, and other non-homeless special needs populations in Franklin County.

**PR-05 Lead & Responsible Agencies – 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	FRANKLIN COUNTY	Economic Development and Planning
HOME Administrator	FRANKLIN COUNTY	Economic Development and Planning
ESG Administrator	FRANKLIN COUNTY	Economic Development and Planning

**Table 1 – Responsible Agencies**

**Narrative (optional)**

The Franklin County Department of Economic Development and Planning is the lead agency of the Consolidated Plan. The Department of Economic Development and Planning administers and implements the County’s housing, neighborhood revitalization, economic development, and homeless and human services programs. The primary function of the department includes planning and policy-making, program administration, management of grants and loans, and monitoring and inspection.

The Department of Economic Development and Planning administers the CDBG, HOME, and ESG programs, as well as investment partnerships and several smaller programs.

**Consolidated Plan Public Contact Information**

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## **AP-10 Consultation – 91.100, 91.200(b), 91.215(I)**

### **1. Introduction**

Franklin County is committed to addressing the community's priority needs in the most efficient and effective way possible. In order to do this, the Department of Development, as the lead agency in the development of the Consolidated Plan, coordinates with other city departments, Columbus Metropolitan Housing Authority (CMHA), Community Shelter Board (CSB, the lead Continuum of Care agency), and other key stakeholders and organizations in central Ohio. By partnering with many different departments, agencies, and organizations the Department of Development is able to utilize the collective knowledge of local subject matter experts to help develop strategies and goals to solve the county's priority needs.

### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).**

Franklin County has enhanced its coordination with public and assisted housing providers and private and governmental health, mental health, and service agencies in the following ways:

- The Franklin County and City of Columbus Housing Advisory Board (HAB) is the official board that reviews and approves affordable housing projects applying for County bond financing. In addition, the HAB reviews and comments on proposed city housing bonds as required by the Ohio Revised Code. The County's Housing Bond strategy has been presented to the HAB.
- The Columbus Area Affordable Housing Task Force consists of federal, state, and local government organizations; housing funders; Columbus Metropolitan Housing Authority (CHMA); housing and homeless service providers; and community representatives. The task force meets bi-monthly to monitor and address issues regarding expiring HUD Section 8 contracts in Franklin County and to discuss current and future affordable housing projects.
- The Greater Columbus Infant Mortality Task Force developed a community plan in 2014 to reduce infant mortality by 40 percent and to cut the racial disparity gap in half. Key stakeholders in implementing the plan include the Franklin County Community Health Coordination Infant Mortality Committee, home health care providers, educators, social service agencies, black faith leaders, neighborhood leaders from high-risk areas, expectant and new mothers, Franklin County Public Health, and Columbus Public Health. Recommended housing-related actions include: adopting smoke-free policies in multi-unit housing facilities and other housing settings for high-risk women and families; targeting activities in shelters and low-income housing in high-risk neighborhoods; and expanding these actions to other high-risk settings.

Franklin County is a member of The Community Development (CD) Collaborative of Greater Columbus, which is a non-profit organization that pools resources to provide operating grants and technical

assistance to build the capacity of community based non-profit housing developers. The CD Collaborative Board is comprised of various lending institutions such as, the United Way of Central Ohio, The Columbus Foundation, Enterprise Community Partners, Franklin County, and the City of Columbus. Staff for the Collaborative is provided through a contractual relationship with the Affordable Housing Trust for Columbus and Franklin County. Currently five nonprofit community development corporations are funded by the Collaborative.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness**

The County has representatives on the Continuum of Care (CoC) for Franklin County and the City of Columbus. The local CoC is known as the Rebuilding Lives Funder Collaborative (RLFC) which is staffed by the Community Shelter Board (CSB). Funding, monitoring, and system changes are discussed and determined by the RLFC (CoC). The County provides local general fund and Capital Improvement Bond funds in addition to federal ESG and HOME dollars to CSB as an intermediary agency to fund local nonprofit providers working to prevent homelessness and providing emergency shelter. Efforts also include and encourage initiatives of rapid re-housing and stabilization for individuals and families experiencing homelessness. Additionally, funds can also be used to support the community's Homeless Management Information System (HMIS) to guarantee that the community's plan to end homelessness is based on the most applicable and current homeless data available.

The County also provides local Capital Improvement Bond funds and federal HOME funds to assist in the development of permanent supportive housing for chronically homeless individuals and families.

CSB, along with its partner agencies, is designing and implementing a transformational new system designed to move single adults more quickly into stable housing, stop repeat homelessness, and add more capacity when overflow demands are high to make sure everyone who needs shelter is able to get it. There are three key components: First, a new emergency shelter will address the growing numbers of men, women and families who are experiencing homelessness so no one has to sleep on the streets in Columbus. Second, case managers called Navigators will link with a person when they enter the homeless system and work with them throughout their stay. Third, relationships with key partner agencies will be strengthened and enhanced.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS**

In Columbus and Franklin County the Continuum of Care (CoC) role and responsibilities is fulfilled by a committee called the Rebuilding Lives Funder Collaborative (RLFC). The RLFC provides stewardship for all the strategies developed under the Rebuilding Lives (RL) Plan; provides funding for the capital,



services, and operations of supportive housing in Columbus and Franklin County; coordinates activities for the new plan; promotes collaboration to achieve goals and strategies; and secures resources for programs and projects. The County has ongoing membership, representation, and participation in the RLFC.

#### RLFC (CoC) Planning:

- Receive community and public policy updates relevant to homelessness issues
- Receive updates on the Rebuilding Lives Plan, the local plan to end homelessness
- Plan and conduct a sheltered and unsheltered point-in-time count of homeless persons (delegated to CSB)
- Conduct an annual gaps analysis of the homeless needs and services (delegated to CSB)
- Provide required information to complete the local Consolidated Plan(s) (delegated to CSB)
- Review and act on the annual funding allocations, inclusive of ESG and CoC funds, and establish funding priorities
- Review and act on the HUD CoC Application including all relevant charts and tables
- Review and act on any programs that should be removed from HUD funding and any proposed funding reallocations
- Review and make final determination on provider appeals
- Review and act annually on the proposed new supportive housing bonus project
- Designate a Collaborative Applicant

#### HMIS Operations:

- Designate a single HMIS for the CoC
- Designate an HMIS Lead
- Ensure consistent participation in HMIS (delegated to CSB)
- Ensure the HMIS compliance with HUD requirements (delegated to CSB)
- Review and approve the HMIS policies and procedures, privacy plan, security plan and data quality plan (delegated to CSB)

## **2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	Albany Park Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
2	<b>Agency/Group/Organization</b>	Alcohol, Drug, Mental Health Board of Franklin County
	<b>Agency/Group/Organization Type</b>	Special Needs - substance abuse
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
3	<b>Agency/Group/Organization</b>	Alvis House Community Reentry Center
	<b>Agency/Group/Organization Type</b>	Reentry Services
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
4	<b>Agency/Group/Organization</b>	Argyle Park Civic Association
	<b>Agency/Group/Organization Type</b>	Publicly Funded Institution/System of Care Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
5	<b>Agency/Group/Organization</b>	Asian American Community Services
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
6	<b>Agency/Group/Organization</b>	Ballymeade Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
7	<b>Agency/Group/Organization</b>	Blendon Meadows Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
8	<b>Agency/Group/Organization</b>	Bryden Road Homeowners Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
9	<b>Agency/Group/Organization</b>	Capital Crossroads and Discovery District SIDs
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
10	<b>Agency/Group/Organization</b>	Catholic Social Services
	<b>Agency/Group/Organization Type</b>	Services-homeless Faith Base

	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
11	<b>Agency/Group/Organization</b>	Cedar Run Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
12	<b>Agency/Group/Organization</b>	Centro Esperanza Latina
	<b>Agency/Group/Organization Type</b>	ESL
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
13	<b>Agency/Group/Organization</b>	Clinton Estates Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
14	<b>Agency/Group/Organization</b>	Colonial Life
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

15	<b>Agency/Group/Organization</b>	Columbus Chamber Of Commerce
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
16	<b>Agency/Group/Organization</b>	Columbus City Schools
	<b>Agency/Group/Organization Type</b>	Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
17	<b>Agency/Group/Organization</b>	Columbus Coalition for the Homeless
	<b>Agency/Group/Organization Type</b>	Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
18	<b>Agency/Group/Organization</b>	Columbus Metropolitan Library
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
19	<b>Agency/Group/Organization</b>	COLUMBUS URBAN LEAGUE
	<b>Agency/Group/Organization Type</b>	Services - Housing Service-Fair Housing Minority services
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
20	<b>Agency/Group/Organization</b>	COMMUNITY HOUSING NETWORK
	<b>Agency/Group/Organization Type</b>	Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
21	<b>Agency/Group/Organization</b>	Community Properties of Ohio
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis affordable housing

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
22	<b>Agency/Group/Organization</b>	Community Refugee and Immigration Services (CRIS)
	<b>Agency/Group/Organization Type</b>	Services - Victims Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
23	<b>Agency/Group/Organization</b>	Community Research Partners
	<b>Agency/Group/Organization Type</b>	Research and evaluation
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Lead-based Paint Strategy Public Housing Needs Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs HOPWA Strategy Economic Development Market Analysis Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
24	<b>Agency/Group/Organization</b>	COMMUNITY SHELTER BOARD
	<b>Agency/Group/Organization Type</b>	Services-homeless

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
25	<b>Agency/Group/Organization</b>	Create Columbus Commission
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
26	<b>Agency/Group/Organization</b>	Creative Housing
	<b>Agency/Group/Organization Type</b>	Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
27	<b>Agency/Group/Organization</b>	Delawanda Residents Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis



	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
28	<b>Agency/Group/Organization</b>	Directions for Youth and Families
	<b>Agency/Group/Organization Type</b>	Child Welfare Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
29	<b>Agency/Group/Organization</b>	Downtown Residents Association of Columbus
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
30	<b>Agency/Group/Organization</b>	East Columbus Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
31	<b>Agency/Group/Organization</b>	Eastgate Garden Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

32	<b>Agency/Group/Organization</b>	Eastmoor Community Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
33	<b>Agency/Group/Organization</b>	ECONOMIC DEVELOPMENT & COMMUNITY INSTITUTE
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
34	<b>Agency/Group/Organization</b>	Edgewood Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
35	<b>Agency/Group/Organization</b>	Far North Columbus Communities Coalition
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
36	<b>Agency/Group/Organization</b>	Far Northwest Linden Neighborhood Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
37	<b>Agency/Group/Organization</b>	Far Northwest Coalition
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
38	<b>Agency/Group/Organization</b>	FINANCE FUND CAPITAL CORPORATION
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
39	<b>Agency/Group/Organization</b>	First Time Learners
	<b>Agency/Group/Organization Type</b>	Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
40	<b>Agency/Group/Organization</b>	Flint Area Citizens Together
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

41	<b>Agency/Group/Organization</b>	Flint Ridge Terrace Resident's Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
42	<b>Agency/Group/Organization</b>	Forest Park Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
43	<b>Agency/Group/Organization</b>	FRANKLIN COUNTY
	<b>Agency/Group/Organization Type</b>	Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Lead-based Paint Strategy Public Housing Needs Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs HOPWA Strategy Economic Development Market Analysis Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

44	<b>Agency/Group/Organization</b>	Franklin County Board of Developmental Disabilities
	<b>Agency/Group/Organization Type</b>	Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
45	<b>Agency/Group/Organization</b>	FRANKLIN COUNTY DEPT. OF ENGINEERS
	<b>Agency/Group/Organization Type</b>	Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
46	<b>Agency/Group/Organization</b>	Franklin County Land Reutilization Corporation
	<b>Agency/Group/Organization Type</b>	Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Lead-based Paint Strategy Economic Development Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
47	<b>Agency/Group/Organization</b>	Franklin County Public Health
	<b>Agency/Group/Organization Type</b>	Health Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
48	<b>Agency/Group/Organization</b>	Franklin Park Civic Association, Inc.
	<b>Agency/Group/Organization Type</b>	Civic Leaders

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
49	<b>Agency/Group/Organization</b>	Franklinton Area Neighbors
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
50	<b>Agency/Group/Organization</b>	FRANKLINTON DEVELOPMENT ASSOCIATION
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
51	<b>Agency/Group/Organization</b>	Franklinton Ministerial Association
	<b>Agency/Group/Organization Type</b>	Faith Based
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
52	<b>Agency/Group/Organization</b>	Friends of the Hilltop
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
53	<b>Agency/Group/Organization</b>	Friendship Village Residents Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
54	<b>Agency/Group/Organization</b>	Gladden Community House
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-homeless Services - Victims
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
55	<b>Agency/Group/Organization</b>	Glen Echo Neighbors
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
56	<b>Agency/Group/Organization</b>	Great Western Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
57	<b>Agency/Group/Organization</b>	GREATER LINDEN DEVELOPMENT CORPORATION
	<b>Agency/Group/Organization Type</b>	Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
58	<b>Agency/Group/Organization</b>	HABITAT FOR HUMANITY
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
59	<b>Agency/Group/Organization</b>	Hanford Village Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
60	<b>Agency/Group/Organization</b>	Harrison West Society
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	



61	<b>Agency/Group/Organization</b>	Highland West Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
62	<b>Agency/Group/Organization</b>	Hilltop Neighborhood Action Group
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
63	<b>Agency/Group/Organization</b>	Homeport
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
64	<b>Agency/Group/Organization</b>	HOMES ON THE HILL COMMUNITY
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

65	<b>Agency/Group/Organization</b>	IMPACT Community Action Agency
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
66	<b>Agency/Group/Organization</b>	Innis Gardens Village Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
67	<b>Agency/Group/Organization</b>	Interfaith Association of Central Ohio
	<b>Agency/Group/Organization Type</b>	Faith based
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
68	<b>Agency/Group/Organization</b>	Italian Village Society
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
69	<b>Agency/Group/Organization</b>	Karmel Morse Manor Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
70	<b>Agency/Group/Organization</b>	King Thompson
	<b>Agency/Group/Organization Type</b>	Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
71	<b>Agency/Group/Organization</b>	Kirwan Institute
	<b>Agency/Group/Organization Type</b>	Research and evaluation
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
72	<b>Agency/Group/Organization</b>	LOCAL INITIATIVES SUPPORT GROUP (LISC)
	<b>Agency/Group/Organization Type</b>	Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
73	<b>Agency/Group/Organization</b>	Maize Morse Tri Area Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
74	<b>Agency/Group/Organization</b>	Marion-Franklin Area Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
75	<b>Agency/Group/Organization</b>	MidEast Area Community Collaborative
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
76	<b>Agency/Group/Organization</b>	MID-OHIO REGIONAL PLANNING COMMISSION
	<b>Agency/Group/Organization Type</b>	Housing Regional organization Planning organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Economic Development Market Analysis Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
77	<b>Agency/Group/Organization</b>	Milo Grogan Collaboration
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
78	<b>Agency/Group/Organization</b>	Misty Meadows Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
79	<b>Agency/Group/Organization</b>	Monohan Homeowners Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
80	<b>Agency/Group/Organization</b>	Mt. Vernon Ave Dist. Improvement Association
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Economic Development Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
81	<b>Agency/Group/Organization</b>	Multiethnic Advocates for Cultural Competence
	<b>Agency/Group/Organization Type</b>	Services-Education Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
82	<b>Agency/Group/Organization</b>	N.E.C.K.O Neighborhood
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
83	<b>Agency/Group/Organization</b>	National Affordable Housing Trust
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
84	<b>Agency/Group/Organization</b>	National Church Residences
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Health
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
85	<b>Agency/Group/Organization</b>	Neighbors in Action
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

86	<b>Agency/Group/Organization</b>	North Eastmoor Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
87	<b>Agency/Group/Organization</b>	Northland Community Council
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
88	<b>Agency/Group/Organization</b>	Northwest Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
89	<b>Agency/Group/Organization</b>	Northwood Park Homeowners' Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
90	<b>Agency/Group/Organization</b>	Ohio Council of Churches
	<b>Agency/Group/Organization Type</b>	Faith based

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
91	<b>Agency/Group/Organization</b>	Ohio Department of Transportation (ODOT) District 6
	<b>Agency/Group/Organization Type</b>	Other government - State
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
92	<b>Agency/Group/Organization</b>	Ohio Interfaith Power and Light
	<b>Agency/Group/Organization Type</b>	Faith based
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
93	<b>Agency/Group/Organization</b>	Olde Oaks Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
94	<b>Agency/Group/Organization</b>	Olde Sawmill Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis



	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
95	<b>Agency/Group/Organization</b>	Olde Town East Neighborhood Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
96	<b>Agency/Group/Organization</b>	Partners Achieving Community Transformation (PACT)
	<b>Agency/Group/Organization Type</b>	Planning organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
97	<b>Agency/Group/Organization</b>	Peacekeepers Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
98	<b>Agency/Group/Organization</b>	Pine Hills Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

99	<b>Agency/Group/Organization</b>	PRARIE TOWNSHIP
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
100	<b>Agency/Group/Organization</b>	Radio One
	<b>Agency/Group/Organization Type</b>	Business Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
101	<b>Agency/Group/Organization</b>	Salem Area Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
102	<b>Agency/Group/Organization</b>	Saunders Park Property Owners Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
103	<b>Agency/Group/Organization</b>	Schumacher Place Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
104	<b>Agency/Group/Organization</b>	Scioto Southland Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
105	<b>Agency/Group/Organization</b>	Sharon Heights Community Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
106	<b>Agency/Group/Organization</b>	Shepard Community Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
107	<b>Agency/Group/Organization</b>	Short North Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

108	<b>Agency/Group/Organization</b>	Short North Alliance
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
109	<b>Agency/Group/Organization</b>	Somali Women and Children's Alliance
	<b>Agency/Group/Organization Type</b>	Services-Children
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
110	<b>Agency/Group/Organization</b>	South of Main Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
111	<b>Agency/Group/Organization</b>	Southeastern Franklin County Chamber of Commerce
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Economic Development Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

112	<b>Agency/Group/Organization</b>	Southern Orchards
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
113	<b>Agency/Group/Organization</b>	Southside C.A.N
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
114	<b>Agency/Group/Organization</b>	Southside Neighborhood Liaison
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Economic Development Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
115	<b>Agency/Group/Organization</b>	Southwest Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
116	<b>Agency/Group/Organization</b>	Stambaugh Elwood Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
117	<b>Agency/Group/Organization</b>	Teakwood Heights Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
118	<b>Agency/Group/Organization</b>	The Columbus Foundation
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders Community Foundation
	<b>What section of the Plan was addressed by Consultation?</b>	Public Housing Needs Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
119	<b>Agency/Group/Organization</b>	The Council on American Islamic Relations
	<b>Agency/Group/Organization Type</b>	Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
120	<b>Agency/Group/Organization</b>	The Hispanic Chamber of Columbus
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Economic Development

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
121	<b>Agency/Group/Organization</b>	The Horn of Africa Community Center
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
122	<b>Agency/Group/Organization</b>	Ohio Civil Rights Commission (OCRC)
	<b>Agency/Group/Organization Type</b>	Service-Fair Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
123	<b>Agency/Group/Organization</b>	The Ohio Hispanic Coalition
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
124	<b>Agency/Group/Organization</b>	Three Rivers Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
125	<b>Agency/Group/Organization</b>	Touchstone Hospitality
	<b>Agency/Group/Organization Type</b>	Business Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
126	<b>Agency/Group/Organization</b>	Tussing Area Coalition
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
127	<b>Agency/Group/Organization</b>	United Way of Central Ohio
	<b>Agency/Group/Organization Type</b>	Services-homeless Services-Health Services-Education Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homelessness Strategy Non-Homeless Special Needs Economic Development Market Analysis Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
128	<b>Agency/Group/Organization</b>	Vasor Village Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders



	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
129	<b>Agency/Group/Organization</b>	Victorian Village Society
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
130	<b>Agency/Group/Organization</b>	Vogt Santer Insights (VSI)
	<b>Agency/Group/Organization Type</b>	Housing Business Leaders Research
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
131	<b>Agency/Group/Organization</b>	Walhalla Ravine Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
132	<b>Agency/Group/Organization</b>	Westworth Village Civic Association
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
133	<b>Agency/Group/Organization</b>	CITY OF WHITEHALL
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Lead-based Paint Strategy Public Housing Needs Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs HOPWA Strategy Economic Development Market Analysis Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
134	<b>Agency/Group/Organization</b>	Willis Park CA and Blockwatch
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Economic Development
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

135	<b>Agency/Group/Organization</b>	YMCA of Central Ohio
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Elderly Persons Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Market Analysis Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
136	<b>Agency/Group/Organization</b>	The Multicultural Center
	<b>Agency/Group/Organization Type</b>	Minority services
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

**Identify any Agency Types not consulted and provide rationale for not consulting**

Efforts were made to consult with as broad of a range of agencies as possible; no agency types were specifically excluded from the consultation process.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Community Shelter Board	The goals of the Strategic Plan portion of the Consolidated Plan were developed in close coordination with those of the Rebuilding Lives Plan, which is Columbus' Continuum of Care planning document. The Rebuilding Lives plan is made up of a comprehensive and interrelated set of strategies to decrease the number of people who experience homelessness. The Community Shelter Board works with the County and other partner agencies on four goals in the Rebuilding Lives plan: 1) access; 2) crisis response; 3) transition; and 4) advocacy. The Consolidated Plan's Strategic Goals align with and further support these goals.
PHA 5-Year and Annual Plan	Columbus Metropolitan Housing Authority (CMHA)	CMHA is the City of Columbus and Franklin County's Public Housing Authority. The County reviewed CMHA's PHA 5-Year and Annual Plan when developing Strategic Goals related to public housing. The Strategic Plan specifies that Franklin County is committed to collaborating and cooperating with CMHA on the redevelopment of public housing sites and units as outlined in the PHA 5-Year Plan.
Analysis of Impediments to Fair Housing Choice	Franklin County and City of Columbus	The Analysis of Impediments (AI) to Fair Housing Choice outlines how Franklin County will take steps to affirmatively further fair housing. The purpose of these actions is to ensure housing choice for all residents of Franklin County by eliminating housing discrimination on the basis of race, color, religion, sex, disability, familial status, national origin, sexual orientation, or gender identity. The AI's Fair Housing Action Plan was considered throughout the Strategic Planning process, and the goals align with and further support fair housing.

**Table 3 – Other local / regional / federal planning efforts**

**Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(I))**

In preparing the Consolidated Plan, Franklin County consulted CMHA as the local public housing authority, non-profit and for-profit housing developers, affordable housing professionals, Community Shelter Board as the Continuum of Care lead, and philanthropic organizations to discuss local affordable housing needs and the barriers to LMI residents securing safe, sanitary, and affordable housing. Efforts

were made to coordinate with the City of Columbus to ensure that the Strategic Goals of the County's Consolidated Plan aligned with those of the City's, which was being developed simultaneously. Throughout the planning process, the County was careful to consider other significant local and regional plans to ensure that the Consolidated Plan did not conflict with these efforts. The County also sought direct input from other jurisdictions, both municipalities and townships, within Franklin County, with a particular focus on those with high concentrations of low- and moderate-income and racial/ethnic minority residents.

Aside from coordinating with affordable housing stakeholders, Franklin County consulted with representatives from organizations that focus on the needs of racial and ethnic minorities; immigrants and refugee populations; the elderly; persons with mental, physical, and/or developmental disabilities; persons with alcohol or other drug addictions; persons with HIV/AIDS; and persons released from prison. In addition, the County worked with transportation, workforce, and community and economic development professionals to determine priority non-housing needs.

**Narrative (optional):**

In order to gather more detailed information about housing, community and economic development, supportive services, the homeless population, and special needs populations of particular importance to the consolidated planning process, eight focus group interviews were conducted with representatives of relevant organizations and stakeholder groups. The purpose of the focus group interviews was to supplement the information gained through the Needs Assessment and Market Analysis, to fill gaps that the previous information could not address. Relevant findings from the focus group interviews are included throughout the Needs Assessment, Market Analysis, and Strategic Plan portions of the Consolidated Plan. A summary of the results of the eight focus group can be found in Appendix V. (note: see Table 2 for a full list of invited and participant organizations).

## **PR-15 Citizen Participation**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

Public participation is an essential part of the consolidated planning process because it helps ensure that decisions are made with careful attention to community needs and preferences. Moreover, the input of stakeholder and community members generated additional public awareness about the consolidated planning process. Involvement allowed more perspectives to be featured during the decision-making process, which gave Franklin County more information to inform the Consolidated Plan's priorities and goals. Receiving input and buy-in from planning officials, stakeholders, and residents of Franklin County played a significant role in helping the plan take shape.

To this end, a public involvement process was developed to gather targeted feedback from stakeholder groups and provided opportunities for all community residents to participate in the planning process. The major activities of the public involvement process included a survey of Franklin County residents, focus group interviews conducted with key stakeholder groups from the community, a public comment period during which the draft plan could be reviewed, and a public hearing. A full copy of the resident survey can be found in Appendix III and a summary of the resident survey findings can be found in Appendix IV.

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Online Survey	Non-targeted/broad community	A total of 381 complete responses were collected. Responses focused on the County's top needs/issues as they relate to affordable housing; neighborhood revitalization; human, social, and supportive services; community and economic development; and homeless facilities and services.	Results are summarized in Appendix IV.	N/A	
2	Newspaper Ad	Non-targeted/broad community	Please see the Public Comment Summary in the Executive Summary	Please see the Public Comment Summary in the Executive Summary	N/A	

<b>Sort Order</b>	<b>Mode of Outreach</b>	<b>Target of Outreach</b>	<b>Summary of response/attendance</b>	<b>Summary of comments received</b>	<b>Summary of comments not accepted and reasons</b>	<b>URL (If applicable)</b>
3	Public Hearing	Non-targeted/broad community	Please see the Public Comment Summary in the Executive Summary	Please see the Public Comment Summary in the Executive Summary	N/A	

**Table 4 – Citizen Participation Outreach**



## Expected Resources

### AP-15 Expected Resources – 91.220(c) (1, 2)

#### Introduction

The Franklin County receives annual entitlement funding from the Community Development Block Grant (CDBG), HOME and Emergency Solutions Grant (ESG) Grant. The CDBG budget is a combination of this entitlement amount, program income, anticipated prior year carryover funds and encumbrance cancellations. The CDBG program income is received from housing loan repayments, economic development loan repayments (including loan repayments from the county's economic development sub recipients), as well as the revenue from several CDBG-funded county programs. These resources are expected to be available to fund county projects that address the priority needs and objectives identified in the Strategic Plan.

The HOME program budget combines the entitlement award with the program income amounts received from housing loan repayments.

#### Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,796,411	185,167	94,444	2,076,022	4,739,939	CDBG funds are used to benefit low and moderate income families or to eliminate blighted conditions.
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	633,726	10,000	125,761	769,487	2,299,705	HOME funds are used primarily to increase homeownership opportunities and the preservation and production of affordable rental housing. A required 15% will fund Community Housing Development Organizations (CHDOs), while an optional 5% will provide operating support for CHDO's.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	164,136	0	0	164,136	514,300	ESG funds are used to coordinate and stabilize the base funding of emergency shelter programs.

Table 5 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The creation and maintenance of affordable housing requires the use of both government and private financing and the encouragement of cooperation between the private non-profit, for-profit and the public sector. To the greatest extent practicable, available federal, state and local public and private sector resources are leveraged to generate the maximum benefit from housing activities.

The Affordable Housing Trust for Columbus and Franklin County invests in HOME-eligible county projects. These funds are local dollars dedicated to the development of affordable housing.

CDBG funds are often utilized to provide assistance for business growth and development. There are many allowable uses of the funds including payroll assistance, working capital, purchase of equipment and machinery and renovation of an existing business. Federal funds, provided through a loan or grant, are used to leverage other financial sources and fully fund the project. This additional funding may be provided by the business owner or other public and private partners that may include other funding sources including County, the State of Ohio or other financial institutions.

Each year the county is required to provide a 25% match for all HOME grant expenditures. The County fulfills the HUD Cash Match requirement by providing a 25 percent cash match for every HOME dollar it expends. This match goes towards affordable housing and is matched by a non-federal source. In 2015, the County has identified \$109,564.55 as its federal cash match amount. The match is easily met by virtue of the County's annual allocation to the Rebuilding Lives effort (in 2016 the contribution will be \$5,150,000 million.)

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The County maintains a land bank which acquires parcels and structures through tax foreclosure and Neighborhood Stabilization Program (NSP) funded acquisitions. The land bank has also received demolition funds through the Neighborhood Stabilization Program, the Ohio Attorney General and the Hardest Hit funds. These cleared sites can then be put to more productive use through low cost acquisition and redevelopment.

**Discussion**

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Foster economic development in areas of need	2015	2019	Affordable Housing Non-Housing Community Development		Neighborhood and Commercial Revitalization	CDBG: \$210,000	Jobs created/retained: 30 Jobs
2	Promote connectivity between housing and jobs	2015	2019	Affordable Housing Non-Housing Community Development		Affordable Housing Preservation and Development Self-sufficiency of Low Income Residents	CDBG: \$10,000	Other: 1 Other
3	Improve access to healthy food	2015	2019	Non-Housing Community Development		Neighborhood and Commercial Revitalization	CDBG: \$90,000	Businesses assisted: 6 Businesses Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Ensure safe and sanitary residential properties	2015	2019	Affordable Housing Non-Homeless Special Needs		Affordable Housing Preservation and Development Safe and Sanitary Housing Supportive Service Housing for Special Needs Housing Options for Elderly Residents	CDBG: \$80,000	Rental units rehabilitated: 60 Household Housing Unit
5	Provide youth education & recreation activities	2015	2019	Non-Housing Community Development		Youth Recreation and Education Opportunities	CDBG: \$51,000	Other: 2 Other
6	Foster opportunities to close skills gap	2015	2019	Affordable Housing Non-Housing Community Development		Affordable Housing Preservation and Development Self-sufficiency of Low Income Residents	CDBG: \$25,000	Jobs created/retained: 20 Jobs Businesses assisted: 4 Businesses Assisted
7	Increase employment opportunities	2015	2019	Affordable Housing Non-Housing Community Development		Affordable Housing Preservation and Development Equal Access to Housing Self-sufficiency of Low Income Residents	CDBG: \$50,000	Jobs created/retained: 5 Jobs

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
8	Promote and support youth programs and services	2015	2019	Non-Housing Community Development		Youth Recreation and Education Opportunities	CDBG: \$26,000	Other: 2 Other
9	Neighborhood and commercial revitalization	2015	2019	Non-Housing Community Development		Neighborhood and Commercial Revitalization Self-sufficiency of Low Income Residents	CDBG: \$105,000	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 1 Households Assisted
10	Support infrastructure maintenance and improvement	2015	2019	Non-Housing Community Development		Neighborhood and Commercial Revitalization Public Improvement and Infrastructure	CDBG: \$110,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 1 Persons Assisted Other: 1 Other
11	Increase access to homeless services/facilities	2015	2019	Homeless		Homeless Facilities and Services	CDBG: \$75,000 ESG: \$164,136	Overnight/Emergency Shelter/Transitional Housing Beds added: 10 Beds Homelessness Prevention: 2000 Persons Assisted Housing for Homeless added: 10 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
12	Reduce infant mortality rate/improve birth outcome	2015	2019	Non-Homeless Special Needs		Supportive Service Housing for Special Needs Self-sufficiency of Low Income Residents	CDBG: \$10,000	Other: 1 Other
13	Provide supportive services to people with HIV	2015	2019	Non-Homeless Special Needs		Supportive Service Housing for Special Needs	CDBG: \$25,000	HIV/AIDS Housing Operations: 4 Household Housing Unit
14	Support programs that promote aging in place	2015	2019	Affordable Housing Non-Homeless Special Needs		Affordable Housing Preservation and Development Safe and Sanitary Housing Housing Options for Elderly Residents	CDBG: \$50,000	Rental units rehabilitated: 50 Household Housing Unit
15	Increase housing with supportive services	2015	2019	Affordable Housing Non-Homeless Special Needs		Supportive Service Housing for Special Needs	HOME: \$500,000	Rental units constructed: 80 Household Housing Unit



Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
16	Provide housing options for ineligible groups	2015	2019	Affordable Housing Non-Homeless Special Needs		Affordable Housing Preservation and Development Safe and Sanitary Housing Supportive Service Housing for Special Needs	CDBG: \$40,000	Other: 1 Other
17	Assist low/moderate income home owners	2015	2019	Affordable Housing		Affordable Housing Preservation and Development	CDBG: \$700,000	Homeowner Housing Rehabilitated: 60 Household Housing Unit
18	Expansion & preservation of affordable housing	2015	2019	Affordable Housing		Affordable Housing Preservation and Development Safe and Sanitary Housing Self-sufficiency of Low Income Residents	HOME: \$150,000	Rental units constructed: 10 Household Housing Unit Homeowner Housing Added: 2 Household Housing Unit Homeowner Housing Rehabilitated: 4 Household Housing Unit Housing Code Enforcement/Foreclosed Property Care: 2 Household Housing Unit
19	Support homebuyer education programs and services	2015	2019	Affordable Housing		Affordable Housing Preservation and Development Safe and Sanitary Housing Self-sufficiency of Low Income Residents	CDBG: \$135,000	Direct Financial Assistance to Homebuyers: 30 Households Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
20	Ensure equal access to housing	2015	2019	Affordable Housing		Equal Access to Housing	CDBG: \$142,500	Other: 1 Other
21	Ensure Collaboration & cooperation with CMHA	2015	2019	Public Housing		Affordable Housing Preservation and Development Safe and Sanitary Housing	CDBG: \$8,000	Other: 1 Other
22	Assist communities to build food system security	2015	2019	Non-Housing Community Development		Neighborhood and Commercial Revitalization Homeless Facilities and Services	CDBG: \$50,000	Businesses assisted: 8 Businesses Assisted Other: 100 Other
23	Promote/prioritize the use of green infrastructure	2015	2019	Non-Housing Community Development		Neighborhood and Commercial Revitalization Public Improvement and Infrastructure	CDBG: \$50,000	Facade treatment/business building rehabilitation: 2 Business Brownfield acres remediated: 1 Acre Other: 1 Other
24	Support Property Assessed Clean Energy programs	2015	2019	Affordable Housing		Affordable Housing Preservation and Development Self-sufficiency of Low Income Residents	CDBG: \$16,000	Other: 1 Other
25	Develop County Electric & Gas Aggregation Plan	2015	2019	Non-Housing Community Development		Public Improvement and Infrastructure	CDBG: \$2,000	Other: 1 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
26	Implement County Electric/Gas Aggregation Plan	2015	2019	Non-Housing Community Development		Public Improvement and Infrastructure	CDBG: \$2,000	Other: 1 Other
27	Implement a neighborhood beautification program	2015	2019	Non-Housing Community Development		Neighborhood and Commercial Revitalization	CDBG: \$60,000	Brownfield acres remediated: 1 Acre Rental units rehabilitated: 20 Household Housing Unit Homeowner Housing Rehabilitated: 20 Household Housing Unit Buildings Demolished: 2 Buildings
28	Provide direct assistance for energy efficiency	2015	2019	Affordable Housing		Affordable Housing Preservation and Development Self-sufficiency of Low Income Residents	CDBG: \$2,000	Facade treatment/business building rehabilitation: 2 Business Direct Financial Assistance to Homebuyers: 2 Households Assisted

Table 6 – Goals Summary

### Goal Descriptions

1	<b>Goal Name</b>	Foster economic development in areas of need
	<b>Goal Description</b>	Funds will be used to provide support to ongoing efforts to revitalize business districts in neighborhoods of economic need. The revitalization of business districts grows the local economy, increases tax revenues, and can provide employment opportunities for residents living in low to moderate income areas.

2	<b>Goal Name</b>	Promote connectivity between housing and jobs
	<b>Goal Description</b>	Funds will be used to maintain and improve infrastructure that provides greater transportation options and connectivity between job centers and areas with a concentration of LMI households.
3	<b>Goal Name</b>	Improve access to healthy food
	<b>Goal Description</b>	Funds will be used to ensure that low to moderate income households have adequate access to healthy food options.
4	<b>Goal Name</b>	Ensure safe and sanitary residential properties
	<b>Goal Description</b>	Funds will be used to clean up blighted structures and properties to ensure that vacant, abandoned, or neglected properties do not pose health, safety, or financial threats to residents and communities.
5	<b>Goal Name</b>	Provide youth education & recreation activities
	<b>Goal Description</b>	The purpose of this goal is to provide educational and recreational opportunities to youth through after-school and summer activities and other programs.
6	<b>Goal Name</b>	Foster opportunities to close skills gap
	<b>Goal Description</b>	Funds will be used for programs that foster workforce development opportunities that close the skills gap for low to moderate income residents. This includes programs that have a long-range goal of helping low and moderate income families begin to move out of poverty.
7	<b>Goal Name</b>	Increase employment opportunities
	<b>Goal Description</b>	Funds will be used to incentivize the creation, expansion, or relocation of business that create new job opportunities for LMI residents.
8	<b>Goal Name</b>	Promote and support youth programs and services
	<b>Goal Description</b>	Funds will be used to support programs and activities that are designed to benefit the county's youth population, especially those living in LMI households.

9	<b>Goal Name</b>	Neighborhood and commercial revitalization
	<b>Goal Description</b>	Franklin County is dedicated to ensuring that its communities provide residents a high quality of life. Funds will be used for programs that are designed to restore County-owned vacant land and properties to productive use to ensure that they do not negatively the communities in which they are found.  Funds will also be used to identify low to moderate income neighborhoods that lack access to places of employment, grocery stores, and other necessary business services. Funds will also support the revitalization of business districts in these neighborhoods to provide essential business services to these areas.
10	<b>Goal Name</b>	Support infrastructure maintenance and improvement
	<b>Goal Description</b>	Funds will be used to support the ongoing maintenance of and improvements to infrastructure that is vital to the health of the county's economy and residents.
11	<b>Goal Name</b>	Increase access to homeless services/facilities
	<b>Goal Description</b>	Funds will be used to support ongoing efforts to homelessness prevention and homeless services. The Community Shelter Board along with its partner agencies are designing and implementing a transformational new system designed to move single adults more quickly into stable housing, stop repeat homelessness, and add more capacity when overflow demands are high to make sure everyone who needs shelter is able to get it.
12	<b>Goal Name</b>	Reduce infant mortality rate/improve birth outcome
	<b>Goal Description</b>	The purpose of this goal is support programs and activities that address the social determinates that influence infant mortality rates and improve birth outcomes (low birth weight and premature births).
13	<b>Goal Name</b>	Provide supportive services to people with HIV
	<b>Goal Description</b>	Funds will be used to provide supportive housing services that meet the needs of persons living with HIV/AIDS. The goal within HIV prevention and care is to diagnose all PLWHA, so that they know their status. Then, link these individuals to consistent, high-quality medical care, so that they can achieve viral suppression. Once an individual is virally suppressed, the chances of them spreading the infection is substantially reduced, thus there become fewer new infections.

14	<b>Goal Name</b>	Support programs that promote aging in place
	<b>Goal Description</b>	Funding will be used for programs that provide housing assistance to elderly residents, such as minor home repairs, modifications that enable accessibility, and other activities that provide the elderly safe and suitable living conditions, more housing options, and the opportunity to age in place.
15	<b>Goal Name</b>	Increase housing with supportive services
	<b>Goal Description</b>	The primary aim of this goal is to increase housing with supportive services for special needs populations. Funds will be used to increase the number of housing units that offer supportive services that meet the needs of special needs populations. Special Needs populations, such as persons with mental, physical and/developmental disabilities, veteran, persons addicted to alcohol or other drugs, and persons released from prison often have housing and supportive service needs that are unique to their circumstance. Connecting these individuals to the appropriate supportive services often increases the likelihood that they will remain in safe and stable housing.
16	<b>Goal Name</b>	Provide housing options for ineligible groups
	<b>Goal Description</b>	The aim of this goal is to increase housing options for groups ineligible for public housing (i.e. ex-offenders). Certain populations, such as undocumented immigrants, persons released from jail/prison, and registered sex offenders may not be eligible for public housing and may experience additional barriers to securing affordable housing.
17	<b>Goal Name</b>	Assist low/moderate income home owners
	<b>Goal Description</b>	The purpose of this goal is to assist low and moderate income owner-occupied homes to remain in their homes in a safe and sound environment. Funds will be used to assist low and moderate income owner-occupied households to remain in their homes in a safe and sound environment, including increased funding for housing rehabilitation programs.
18	<b>Goal Name</b>	Expansion & preservation of affordable housing
	<b>Goal Description</b>	The focus of this goal is to incentivize the preservation and expansion of healthy, affordable, and environmentally friendly housing. Funds will be used to increase the number of affordable, safe and sanitary housing units.

19	<b>Goal Name</b>	Support homebuyer education programs and services
	<b>Goal Description</b>	Funds will be used on programs and activities that equip homebuyers with skills and knowledge for successful homeownership. This includes increasing the number of households receiving housing counseling (pre and post) and down-payment assistance.
20	<b>Goal Name</b>	Ensure equal access to housing
	<b>Goal Description</b>	The focus of this goal is to increase funding for fair and affirmative housing services and to decrease the number of discriminatory housing actions or behaviors in the County. Funds will be used for programs that work to ensure that all residents have equal opportunities to access safe, sanitary, and affordable housing and that no populations should experience disproportionately greater needs for or barriers to housing. Funds will be used to support and further fair housing laws and standards.
21	<b>Goal Name</b>	Ensure Collaboration & cooperation with CMHA
	<b>Goal Description</b>	The County will be represented on CMHA boards.
22	<b>Goal Name</b>	Assist communities to build food system security
	<b>Goal Description</b>	Funds will be used to increase the number and capacity of functioning food banks, pantries, and community kitchens by supporting cost of staff, supplies, utilities, maintenance, and insurance. Local food systems secure our community in case of emergency/disaster.
23	<b>Goal Name</b>	Promote/prioritize the use of green infrastructure
	<b>Goal Description</b>	Funds will be used to increased footage of green space for recreation and support the development of environmentally friendly commercial buildings and infrastructure.
24	<b>Goal Name</b>	Support Property Assessed Clean Energy programs
	<b>Goal Description</b>	Funds will be used to increase the percentage of households receiving Energy Efficient Improvements to low-mod residential homes.

25	<b>Goal Name</b>	Develop County Electric & Gas Aggregation Plan
	<b>Goal Description</b>	Funds will be used to collaborate on and adopt a Franklin County Electric & Gas Plan by 2019.
26	<b>Goal Name</b>	Implement County Electric/Gas Aggregation Plan
	<b>Goal Description</b>	Funds will be used to ensure that elements of plan have been implemented, funded or both by 2019.
27	<b>Goal Name</b>	Implement a neighborhood beautification program
	<b>Goal Description</b>	Funds will be used to adopt a beautification plan by 2019.
28	<b>Goal Name</b>	Provide direct assistance for energy efficiency
	<b>Goal Description</b>	The purpose of this goal is to provide direct homeownership assistance to subsidize energy efficiency improvements. Funds will be used to increased percentage of households with audited Energy Efficient Improvements.

**Table 7 – Goal Descriptions**

**Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):**

272 total families (a family may be interpreted as a single individual residing in a unit) - 127 extremely low income; 70 low income and 75 moderate income.



## AP-35 Projects – 91.220(d)

### Introduction

Given the limited nature of resources, Franklin County prioritizes the needs identified through the Consolidated Planning process to direct the allocation of funds in a manner that maximizes community impact. Needs were prioritized in a Strategic Planning session during which the results of the Needs Assessment and Market Analysis were shared. This information was used to determine priority needs and develop the Strategic Plan Goals. Through the county's budgeting process the following projects were funded to implement the Strategic Plan Goals.

#	Project Name
1	Home Rehab - Urgent Repair
2	Elderly & Disabled Minor Home Repair
3	First-time Homebuyers Downpayment Assistance
4	Microenterprise Loan Program
5	Microenterprise Business Development Program
6	Fresh Foods Initiative - United Way
7	Respite Connections
8	Lemonade Stand
9	Housing Retention Specialist
10	Lifecare Alliance - Nutritional Program
11	Rebuilding Together - Tool Loan Library
12	HOTH- Housing Counseling
13	MOBILE
14	Home Prosperity
15	Community Gardens
16	Individual Development Accounts
17	Stepping off to College IDA
18	City of Whitehall (San Jose Lane Curb and Gutter)
19	Clinton Township (Aubrey Road Street Project)
20	CDBG & HOME Program Administration
21	Fair Housing Services
22	Housing Advisory Board
23	Homelessness Outreach
24	CHDO Development, Operating & Technical Assistance
25	Youth Council - Franklin County Jobs & Family Services
26	HQS Inspections - HOME Portfolio
27	County HOME Rental Construction Program
28	Emergency Solutions Grant

**Table 8 – Project Information**

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

The allocation priorities are a product of communities priorities, analysis and citizen input. Generally speaking, the CDBG, HOME and ESG funds will continue to fund the same category of programs as in 2015. There is a great need for the rehabilitation of both owner and renter-occupied housing in Franklin County. The county has a large and growing inventory of vacant and abandoned housing units that could be returned to the market if they were rehabilitated. Along with the need for large-scale intensive rehabilitation, there is a large demand for repair assistance. In terms of obstacles, the demand for housing rehabilitation and repair services far outpaces available funding.

## Projects

### AP-38 Projects Summary

#### Project Summary Information

Table 9 – Project Summary

<b>1</b>	<b>Project Name</b>	Home Rehab - Urgent Repair
	<b>Target Area</b>	County wide
	<b>Goals Supported</b>	Expansion & preservation of affordable housing
	<b>Needs Addressed</b>	Affordable Housing Preservation and Development Safe and Sanitary Housing Supportive Service Housing for Special Needs
	<b>Funding</b>	CDBG: \$700,000
	<b>Description</b>	Description: This allocation provides funding for (3) separate emergency repair assistance programs: the Urgent Repair program to address emergency housing conditions; the Sewer Repair program to address emergency health conditions and the Handicapped Accessibility program to address accessibility issues for occupants. Location: County-wide.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	70 LMI home-owner households.
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Vendor will provide direct services.

<b>2</b>	<b>Project Name</b>	Elderly & Disabled Minor Home Repair
	<b>Target Area</b>	County wide
	<b>Goals Supported</b>	Expansion & preservation of affordable housing
	<b>Needs Addressed</b>	Affordable Housing Preservation and Development Safe and Sanitary Housing Supportive Service Housing for Special Needs
	<b>Funding</b>	CDBG: \$80,000
	<b>Description</b>	Description: This allocation will provide minor home maintenance and repair services to elderly and disabled homeowner-occupants in Franklin County. Eligible homeowners may receive up to \$1,000 in home repairs within one calendar year. Location: County-wide.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	75 LMI elderly and disabled households
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Home repair and rehabilitation activities to address code violations, including accessibility modifications, emergency repairs, and the prevention of vacant property.
<b>3</b>	<b>Project Name</b>	First-time Homebuyers Downpayment Assistance
	<b>Target Area</b>	County wide
	<b>Goals Supported</b>	Assist low/moderate income home owners Support homebuyer education programs and services Ensure equal access to housing
	<b>Needs Addressed</b>	Equal Access to Housing Self-sufficiency of Low Income Residents

	<b>Funding</b>	CDBG: \$100,000
	<b>Description</b>	The County's First-time Homebuyer Downpayment Assistance program is administered by the Columbus Housing Partnership. This allocation also pays for the clients participation in a homebuyer counseling program, which that client must successfully complete in order to access the downpayment assistance. Location: County-wide.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	13 LMI households
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Vendor will provide direct services.
<b>4</b>	<b>Project Name</b>	Microenterprise Loan Program
	<b>Target Area</b>	County wide
	<b>Goals Supported</b>	Foster economic development in areas of need
	<b>Needs Addressed</b>	Self-sufficiency of Low Income Residents
	<b>Funding</b>	CDBG: \$120,000
	<b>Description</b>	This allocation to the Economic & Community Development Institute provides a microenterprise revolving loan program for low and moderate income business owners who employ 1-5 employees. The activities funded under this contract include: the screening of eligible clients, certifying the completion of a required, corresponding business education course, the underwriting of loans, the servicing of loans during repayment period and the management of the revolving loan fund account. To qualify owner applicant household earnings must not exceed 80% of the area median income.
	<b>Target Date</b>	12/31/0016

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	20 businesses will be assisted
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Vendor will provide loan services to qualifying businesses.
5	<b>Project Name</b>	Microenterprise Business Development Program
	<b>Target Area</b>	County wide
	<b>Goals Supported</b>	Foster economic development in areas of need Increase employment opportunities
	<b>Needs Addressed</b>	Self-sufficiency of Low Income Residents
	<b>Funding</b>	CDBG: \$75,000
	<b>Description</b>	This allocation to Increase, Inc. provides an entrepreneurial development training program. The program is comprised of four courses: (1) Personal Finance; (2) Intro to Business; (3) Developing Your Business Plan and (4) Advanced Management Seminars in Financial Management; Sales & Marketing; Human Resource Management and Business taxes. To qualify owner applicant household earnings must not exceed 80% of the area median income. Location: County wide.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	60 businesses will be assisted.
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Vendor will provide business development services to clients.
6	<b>Project Name</b>	Fresh Foods Initiative - United Way
	<b>Target Area</b>	Western Franklin County/Franklinton

	<b>Goals Supported</b>	Foster economic development in areas of need Improve access to healthy food Neighborhood and commercial revitalization Assist communities to build food system security
	<b>Needs Addressed</b>	Neighborhood and Commercial Revitalization Self-sufficiency of Low Income Residents
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	This allocation to the United Way of Central Ohio will attempt to link local grocers with businesses located in low-income neighborhoods to provide fresh foods to local residents. Location: County wide.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Vendor will provide services to 12 businesses.
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	United Way of Central Ohio will attempt to link local grocers with businesses located in low-income neighborhoods to provide fresh foods to local residents.
<b>7</b>	<b>Project Name</b>	Respite Connections
	<b>Target Area</b>	County wide
	<b>Goals Supported</b>	Foster opportunities to close skills gap Increase employment opportunities
	<b>Needs Addressed</b>	Self-sufficiency of Low Income Residents
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Respite Connections provides training and job sourcing services to individuals with disabilities. Location: County wide.

	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	70 disabled individuals will receive training services.
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Vendor will provide training services.
<b>8</b>	<b>Project Name</b>	Lemonade Stand
	<b>Target Area</b>	Southern Franklin County
	<b>Goals Supported</b>	Foster economic development in areas of need Provide youth education & recreation activities Promote and support youth programs and services
	<b>Needs Addressed</b>	Self-sufficiency of Low Income Residents Youth Recreation and Education Opportunities
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	Implementation, marketing, and administration of Youth Lemonade Stand Day, a youth entrepreneur initiative designed to teach youth how to start, own and operate their own micro-business by operating a lemonade stand. Participating youths will have business mentors who will help foster business skills. The program will help youth set goals, develop a business plan, secure investors, create a product, make profit and give back to their community. Youths, ages 5 through 18 years old in underserved neighborhoods, will be the primary audience recruited to participate. Location: County wide.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	400 youth will participate in training/Lemonade Stand day.
	<b>Location Description</b>	Franklin County



	<b>Planned Activities</b>	Vendor will facilitate training and event.
9	<b>Project Name</b>	Housing Retention Specialist
	<b>Target Area</b>	County wide
	<b>Goals Supported</b>	Ensure safe and sanitary residential properties Support programs that promote aging in place Increase housing with supportive services Provide housing options for ineligible groups Assist low/moderate income home owners Support homebuyer education programs and services Ensure equal access to housing Ensure Collaboration & cooperation with CMHA
	<b>Needs Addressed</b>	Safe and Sanitary Housing Housing Options for Elderly Residents Equal Access to Housing Self-sufficiency of Low Income Residents
	<b>Funding</b>	CDBG: \$52,500
	<b>Description</b>	This allocation to the Community Housing Network provides housing retention services to low income tenant households that have a history of mental illness, addiction and homelessness. Services include: training classes, the monitoring of tenants, financial counseling, conflict resolution, assistance with critical needs, advocacy within the ADAMH system and referral to vocational services. Location: County wide.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	220 LMI households will be served.
	<b>Location Description</b>	Franklin County

	<b>Planned Activities</b>	Vendor administers/mediates landlord client arbitration.
<b>10</b>	<b>Project Name</b>	Lifecare Alliance - Nutritional Program
	<b>Target Area</b>	County wide
	<b>Goals Supported</b>	Improve access to healthy food Increase access to homeless services/facilities Provide supportive services to people with HIV Assist communities to build food system security
	<b>Needs Addressed</b>	Supportive Service Housing for Special Needs Self-sufficiency of Low Income Residents Homeless Facilities and Services
	<b>Funding</b>	CDBG: \$40,000
	<b>Description</b>	This allocation to the Lifecare Alliance provides nutritional services to eligible individuals. Location: County wide.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	650 low and moderate income individuals will be served.
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Vendor administers the nutritional program.
<b>11</b>	<b>Project Name</b>	Rebuilding Together - Tool Loan Library
	<b>Target Area</b>	County wide and special project in one yet to be determined neighborhood
	<b>Goals Supported</b>	Assist low/moderate income home owners Implement a neighborhood beautification program

	<b>Needs Addressed</b>	Neighborhood and Commercial Revitalization Self-sufficiency of Low Income Residents
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	The Rebuilding Together provides a tool bank for low-income County residents. Location: County wide.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	800 LMI individuals will utilize the tool bank.
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	The vendor will administer the program
<b>12</b>	<b>Project Name</b>	HOTH- Housing Counseling
	<b>Target Area</b>	County wide
	<b>Goals Supported</b>	Promote connectivity between housing and jobs Assist low/moderate income home owners Support homebuyer education programs and services Ensure equal access to housing Ensure Collaboration & cooperation with CMHA
	<b>Needs Addressed</b>	Affordable Housing Preservation and Development Safe and Sanitary Housing Housing Options for Elderly Residents Equal Access to Housing Self-sufficiency of Low Income Residents
	<b>Funding</b>	CDBG: \$15,000

	<b>Description</b>	Administered by Homes on the Hill, this program will provide housing counseling (in conjunction with homeownership) to eligible homeowners and potential homeowners advising those clients in regards to defaults, foreclosures and credit issues. Location: County wide.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	50 individuals will be served.
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Vendor will administer the counseling.
13	<b>Project Name</b>	MOBILE
	<b>Target Area</b>	County wide
	<b>Goals Supported</b>	Ensure safe and sanitary residential properties Support programs that promote aging in place Increase housing with supportive services Assist low/moderate income home owners Ensure equal access to housing
	<b>Needs Addressed</b>	Safe and Sanitary Housing Supportive Service Housing for Special Needs Housing Options for Elderly Residents Equal Access to Housing Self-sufficiency of Low Income Residents
	<b>Funding</b>	CDBG: \$25,000

	<b>Description</b>	The contract with the Mid-Ohio Board for an Independent Living Environment (M.O.B.I.L.E) provides hearing enhancement equipment for low-income deaf residents of Franklin County. Under the auspices of the contract M.O.B.I.L.E will: publicize the program; determine the eligibility of applicants; verify the equipment needs of eligible applicants; take receipt of the equipment and be responsible for its delivery and installation and will perform routine follow-up. Location: County wide.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	20 hearing impaired individuals will be served.
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Vendor will implement program.
<b>14</b>	<b>Project Name</b>	Home Prosperity
	<b>Target Area</b>	Cities of Whitehall, Reynoldsburg and Grove City
	<b>Goals Supported</b>	Promote connectivity between housing and jobs Assist low/moderate income home owners Support homebuyer education programs and services
	<b>Needs Addressed</b>	Equal Access to Housing Self-sufficiency of Low Income Residents
	<b>Funding</b>	CDBG: \$35,000
	<b>Description</b>	Ohio State University Extension Office will conduct a pre-purchase homeownership workshop series to assist low income residents in the Cities of Whitehall, Reynoldsburg and Grove City to reach their goal of becoming homeowners.
	<b>Target Date</b>	12/31/0016

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	250 families will be provided assistance
	<b>Location Description</b>	Cities of Whitehall, Grove City and Reynoldsburg.
	<b>Planned Activities</b>	Vendor will implement program.
<b>15</b>	<b>Project Name</b>	Community Gardens
	<b>Target Area</b>	County wide
	<b>Goals Supported</b>	Improve access to healthy food Neighborhood and commercial revitalization Assist communities to build food system security Promote/prioritize the use of green infrastructure
	<b>Needs Addressed</b>	Neighborhood and Commercial Revitalization Self-sufficiency of Low Income Residents Public Improvement and Infrastructure
	<b>Funding</b>	CDBG: \$25,000
	<b>Description</b>	Franklin Park Conservatory - provides community garden grants for low-to-moderate income neighborhoods in Franklin County, outside the city of Columbus.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	500 families
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Vendor will implement program.
<b>16</b>	<b>Project Name</b>	Individual Development Accounts

	<b>Target Area</b>	County wide
	<b>Goals Supported</b>	Foster economic development in areas of need
	<b>Needs Addressed</b>	Self-sufficiency of Low Income Residents
	<b>Funding</b>	CDBG: \$25,000
	<b>Description</b>	This program through the East Columbus Development Company supports Individual Development accounts (IDA)s which are savings accounts paid into by qualifying individuals that are matched by public and private sources designed to assist the participant in escaping poverty and achieve wealth through asset acquisition. Location: County wide.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	40 participants will be served.
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Vendor administers program.
<b>17</b>	<b>Project Name</b>	Stepping off to College IDA
	<b>Target Area</b>	County wide
	<b>Goals Supported</b>	Foster economic development in areas of need Provide youth education & recreation activities Foster opportunities to close skills gap Promote and support youth programs and services
	<b>Needs Addressed</b>	Self-sufficiency of Low Income Residents Youth Recreation and Education Opportunities
	<b>Funding</b>	CDBG: \$26,000

	<b>Description</b>	This program through the East Columbus Development Company supports Individual Development accounts (IDA)s for students prepping for college, providing them with laptops after they successfully pass a curriculum. Location: County wide.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	12 students
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Vendor administers program.
<b>18</b>	<b>Project Name</b>	City of Whitehall (San Jose Lane Curb and Gutter)
	<b>Target Area</b>	City of Whitehall
	<b>Goals Supported</b>	Neighborhood and commercial revitalization Support infrastructure maintenance and improvement
	<b>Needs Addressed</b>	Public Improvement and Infrastructure
	<b>Funding</b>	CDBG: \$110,000
	<b>Description</b>	CDBG funds will be used for street and gutter project in the City of Whitehall (San Jose lane.) Location: City of Whitehall.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	5 residential blocks will be served.
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Vendor administers program.
<b>19</b>	<b>Project Name</b>	Clinton Township (Aubrey Road Street Project)



	<b>Target Area</b>	Clinton Township
	<b>Goals Supported</b>	Neighborhood and commercial revitalization Support infrastructure maintenance and improvement
	<b>Needs Addressed</b>	Neighborhood and Commercial Revitalization Public Improvement and Infrastructure
	<b>Funding</b>	CDBG: \$105,000
	<b>Description</b>	CDBG funds will be used for a street project in Clinton Township (Aubrey Road.) Location: Clinton Township.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	2 residential blocks will be served.
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Vendor administers program.
20	<b>Project Name</b>	CDBG & HOME Program Administration
	<b>Target Area</b>	
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	
	<b>Funding</b>	CDBG: \$170,000 HOME: \$50,000
	<b>Description</b>	This allocation provides funds for the overall administration, management, monitoring, budgeting, and evaluation of the CDBG and HOME programs. Location: N/A.
	<b>Target Date</b>	12/31/0016

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Program Administration
21	<b>Project Name</b>	Fair Housing Services
	<b>Target Area</b>	County wide
	<b>Goals Supported</b>	Ensure safe and sanitary residential properties Provide housing options for ineligible groups Assist low/moderate income home owners Support homebuyer education programs and services Ensure equal access to housing Ensure Collaboration & cooperation with CMHA
	<b>Needs Addressed</b>	Equal Access to Housing
	<b>Funding</b>	CDBG: \$90,000
	<b>Description</b>	This allocation to the Columbus Urban League provides for fair housing services to the community including education, advocacy, testing and enforcement of fair housing laws and implementation of the community Fair Housing Plan. Location: County-wide.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	5,000 individuals will receive fair housing services
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Vendor administers program.

<b>22</b>	<b>Project Name</b>	Housing Advisory Board
	<b>Target Area</b>	County wide
	<b>Goals Supported</b>	Assist low/moderate income home owners Expansion & preservation of affordable housing
	<b>Needs Addressed</b>	Affordable Housing Preservation and Development
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	The Housing Advisory Board (HAB) was established to help expand and preserve the supply of affordable housing throughout Franklin County. HAB serves that end by reviewing and making recommendations on bond projects to the Franklin County Board of Commissioners and monitoring those subsequently, successfully funded projects. Location: County-wide.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	200 housing units will benefit from bond proceeds.
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Vendor administers program.
<b>23</b>	<b>Project Name</b>	Homelessness Outreach
	<b>Target Area</b>	County wide
	<b>Goals Supported</b>	Provide supportive services to people with HIV Increase housing with supportive services Provide housing options for ineligible groups Ensure equal access to housing

	<b>Needs Addressed</b>	Safe and Sanitary Housing Supportive Service Housing for Special Needs Housing Options for Elderly Residents Homeless Facilities and Services
	<b>Funding</b>	CDBG: \$75,000
	<b>Description</b>	Community Shelter Board provides homelessness outreach services to individuals and families at risk of or currently experiencing homelessness.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	1,500 individuals will receive permanent, supportive or technical assistance services
	<b>Location Description</b>	Franklin County.
	<b>Planned Activities</b>	Vendor administers program
<b>24</b>	<b>Project Name</b>	CHDO Development, Operating & Technical Assistance
	<b>Target Area</b>	County wide
	<b>Goals Supported</b>	Promote connectivity between housing and jobs Increase housing with supportive services Provide housing options for ineligible groups Assist low/moderate income home owners Expansion & preservation of affordable housing Support homebuyer education programs and services Ensure equal access to housing Ensure Collaboration & cooperation with CMHA

	<b>Needs Addressed</b>	Affordable Housing Preservation and Development Safe and Sanitary Housing Supportive Service Housing for Special Needs Housing Options for Elderly Residents Equal Access to Housing
	<b>Funding</b>	HOME: \$131,745
	<b>Description</b>	5% of the county's HOME allocation is provided in the form of operating funds for county qualified community housing development organizations (CHDOs); 15% in the form of development and an additional \$5,000 in HOME funds are provided for technical assistance. Franklin County and the city of Columbus leverage their operating funds by working with private funders, through the Community Development Collaborative, to provide operating funds as well as capacity building opportunities. These are program implementation costs. Activities include homeownership development, downpayment assistance, rental preservation and development, tenant-based rental assistance, CHDO set aside projects and CHDO operating funding.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Two CHDOs will benefit from the allocation.
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Vendor administers program.
25	<b>Project Name</b>	Youth Council - Franklin County Jobs & Family Services
	<b>Target Area</b>	County wide
	<b>Goals Supported</b>	Provide youth education & recreation activities Promote and support youth programs and services
	<b>Needs Addressed</b>	Youth Recreation and Education Opportunities

	<b>Funding</b>	CDBG: \$30,000
	<b>Description</b>	Franklin County Jobs & Family Services provides leadership skills development, community engagement and activism, personal and social responsibility and advocacy skills for Franklin County youth.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	100 students
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Vendor administers program.
26	<b>Project Name</b>	HQS Inspections - HOME Portfolio
	<b>Target Area</b>	County wide
	<b>Goals Supported</b>	Ensure safe and sanitary residential properties Ensure equal access to housing Ensure Collaboration & cooperation with CMHA
	<b>Needs Addressed</b>	Affordable Housing Preservation and Development Equal Access to Housing
	<b>Funding</b>	HOME: \$8,000
	<b>Description</b>	HUD regulations require the County to periodically inspect the rental units in its loan portfolio (units that have been rehabilitated or constructed with County HOME dollars, and whose affordability period hasn't elapsed their affordability period is based on the amount of dollars the County has put into each unit and can range from 5 to 20 years.) The County contracts out with the Columbus Metropolitan Housing authority to perform these inspections to HUD standards. Location: County-wide.
	<b>Target Date</b>	12/31/0016

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	80 HOME housing units for LMI will be inspected
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Vendor administers program.
27	<b>Project Name</b>	County HOME Rental Construction Program
	<b>Target Area</b>	Western Franklin County & Northern Franklin County at Dublin Granville Road
	<b>Goals Supported</b>	Expansion & preservation of affordable housing
	<b>Needs Addressed</b>	Affordable Housing Preservation and Development
	<b>Funding</b>	HOME: \$500,000
	<b>Description</b>	The two projects to be funded are the Community Housing Network Relocation Project (\$250,000) and the Rebuilding Lives Initiative Commons at 161 (\$250,000) allocated through the County's 2016 HOME allocation process. Location: County wide.
	<b>Target Date</b>	12/31/0016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A total of 127 units of affordable rental housing will be constructed and rehabilitated (65 in conjunction with the CHN Relocation (West) project and 62 with the Rebuilding Lives Commons at 161 project.)
	<b>Location Description</b>	Franklin County
	<b>Planned Activities</b>	Vendors administer programs.
28	<b>Project Name</b>	Emergency Solutions Grant
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Increase access to homeless services/facilities Increase housing with supportive services Provide housing options for ineligible groups

<b>Needs Addressed</b>	Safe and Sanitary Housing Supportive Service Housing for Special Needs Equal Access to Housing Homeless Facilities and Services
<b>Funding</b>	ESG: \$164,136
<b>Description</b>	Funding will provide operating dollars to an emergency housing agency to offer shelter and supportive services to individuals, families, youth, and women with children. Location: Suppressed.
<b>Target Date</b>	12/31/0016
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	2,450 homeless individuals will benefit from services.
<b>Location Description</b>	Franklin County
<b>Planned Activities</b>	Vendor administers program.



## **AP-50 Geographic Distribution – 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

Most of the CDBG, HOME and ESG programs operate countywide where programs are geared to benefit primarily low- to moderate-income families.

The following CDBG programs do operate in specific and defined areas that have been determined to be either low/moderate income or blighted: Fresh foods initiative; Lemonade Stand; the Home Prosperity program and the City of Whitehall and Clinton Township infrastructure projects. The HOME Commons at 161 project will be located in the Dublin-Granville road area of Franklin County and the rental rehabilitation program will primarily occur in western Franklin County

Funds will be strategically allocated to ensure that investments achieve the strategic goals of this plan and meet CDBG national objectives and other programmatic requirements. Accordingly, the county will take a community-driven approach to funding, one that prioritizes investments which provide the greatest increase in quality of life for LMI residents. In this way, investments will be tailored to supplement the specific assets and opportunities of the communities receiving funding.

### **Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>

**Table 10 - Geographic Distribution**

### **Rationale for the priorities for allocating investments geographically**

See above.

### **Discussion**

HUD CPD resources are provided to programs that operate county-wide as well as in specific geographic areas. The county has identified specific areas of need and targets resources to those areas. The Housing rehabilitation program operates throughout the county.

## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

Franklin County invests federal funds in the development of rental and for sale units, the rehabilitation and repair of existing homeowner units and the provision of supportive services and emergency shelter benefiting low and moderate income households. This section shows specific goals for the number of homeless, non-homeless, and special needs households that will be provided affordable housing during the 2016 program year. Also shown is the number of affordable housing units that will be provided with CDBG and HOME funds. Programs that will provide these units are the CDBG and HOME Affordable Housing Funds and the Rebuilding Lives Program.

<b>One Year Goals for the Number of Households to be Supported</b>	
Homeless	2,500
Non-Homeless	100
Special-Needs	500
Total	3,100

**Table 11 - One Year Goals for Affordable Housing by Support Requirement**

<b>One Year Goals for the Number of Households Supported Through</b>	
Rental Assistance	0
The Production of New Units	100
Rehab of Existing Units	160
Acquisition of Existing Units	0
Total	260

**Table 12 - One Year Goals for Affordable Housing by Support Type**

## **Discussion**

The Community Shelter Board (CSB) oversees the implementation of the Rebuilding Lives Program. This two part program consists of meeting both the short-term and long-term needs of homeless men and women through emergency shelter and the development and operation of permanent supportive housing. The county uses ESG and general funding to provide these supportive services to 2,450 persons.

Working with local for-profit and non-profit development organizations, the county will produce 62 new units (National Church Residences) and rehabilitate 65 units (Community Housing Network.)

CDBG funding will be used to work with 75 existing homeowners to address emergency, minor and critical home repairs and to modify 70 homes to serve individuals with disabilities.

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The Columbus Metropolitan Housing Authority (CMHA), a separate governmental entity, administers public housing new construction, rehabilitation and modernization activities, home ownership opportunity programs and the Housing Choice Voucher Program for its tenant population. CMHA is the primary provider of affordable housing for extremely low-income families, elderly and the disabled in Columbus. CMHA's affordable housing objectives are achieved through development and management of public housing units and Housing Choice Vouchers (HCV). Through a contract with HUD, CMHA has 3,300 public housing units and 11,500 HCVs.

### **Actions planned during the next year to address the needs to public housing**

CMHA coordinated with Franklin County and the City of Columbus to create a Five-Year Demolition/Disposition plan. CMHA conducted an analysis of its public housing portfolio and determined which projects were physically sound, financially solvent and met current HUD standards for site selection and development. The analysis concluded that eight of the largest and oldest properties are obsolete and should be demolished. In 2016 CMHA will complete the redevelopments of Poindexter Village, Riverside-Bradley, Sunshine Annex and Sunshine Terrace. These are planned as mixed-income, mixed-use redevelopments.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

Franklin County and the City of Columbus coordinate with the Community Relations Commission to meet and exchange information with tenants of public housing projects to discuss issues of concern and devise constructive solutions. The County works with the Tenant Outreach Coordinator from the Coalition on Homelessness and Housing in Ohio to assist in these endeavors. The Economic Development & Planning Department has a contract with Homeport to promote homeownership opportunities and links with CMHA's Section 8 Homeownership and Family Self Sufficiency programs to coordinate dollars and assistance.

### **If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

CHMA is not designated as a "troubled" PHA.

### **Discussion**



## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

The lead agency for the homeless service system in Columbus is the Community Shelter Board (CSB), an independent nonprofit agency founded in 1986 by a group of civic leaders, business associations, local government leaders and representatives from a variety of foundations. CSB does not provide any direct services within the community. Its main responsibilities are resource development and investment, service delivery coordination and planning, fostering collaboration, program accountability and public policy reform. The CSB allocates funding annually to partner agencies for programs serving homeless individuals and families in Columbus. The CSB receives funding from many and varied sources such as Franklin County, the City of Columbus, Federal funds, Ohio Department of Development, United Way, Together Rebuilding Lives and private and corporate donations. In addition to supporting CSB's efforts to assist individuals and families that are experiencing homelessness, the County also supports programs and services that are focused on preventing homelessness in the first place.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The County will be allocation \$5.1 million dollars in general funds to the Community Shelter Board to address, prevent and respond to community homelessness.

The county in partnership with the Community Shelter Board, has created a unified system to better respond to homeless persons who are not accessing shelter, including a coordinated call and dispatch system, common documentation and shared outcomes for the street and camp outreach program. The Maryhaven Collaborative Outreach Team is improving access to resources for adults living on the streets, reducing the number of adults experiencing long-term street homelessness, reducing frustration for the community trying to help homeless people and achieving better deployment of outreach resources that is resulting in reduced duplication of effort and greater coverage of Franklin County; the County's \$75,000 allocation to homelessness outreach supports this effort.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The Consolidated Plan Homeless Strategy revolves around two target groups: 1) homeless households (individuals and families with children) who have a disabled member and have experienced long-term homelessness and 2) homeless households without a disabled member who have experienced short-term homelessness, as well as households at-risk of homelessness. Strategies for both of these groups involve the prevention of homelessness and, if homelessness occurs, the provision of shelter, transitional housing, permanent housing and supportive services for those in need. The lead agency for

the homeless service system in Columbus is the Community Shelter Board (CSB). The CSB provides access to shelter beds for men, women and families in Columbus and Franklin County. Beyond providing a secure and clean place to sleep, all programs provide access to basic services such as showers, meals, healthcare and material assistance as well as referrals, supportive services and crisis assistance. Most shelters have resource centers that provide internet access, telephones, employment leads, job training resources and other community resources as well as support staff to assist individuals in obtaining jobs and housing.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

In partnership with the Community Shelter Board the county and city has created a unified system for permanent supportive housing. The Unified Supportive Housing System (USHS) includes a centralized eligibility determination and placement, periodic review of tenant needs and "move up" incentives to encourage tenants to be more independent. Fewer adults and families will experience long-term homelessness. Additionally, there are more housing units available, easier access to supportive housing for prospective tenants, one application process and improved targeting of scarce housing resources. People with the greatest needs receive priority for housing. There is a real system and flow from emergency shelters to the supportive housing programs.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

The Community Shelter Board coordinates prevention and shelter diversion programs to assist families and individuals who are homeless, precariously housed, or living on the streets to locate and maintain stable housing. Families and individuals are provided with relocation services, referrals, tenant education and linkage to short-term financial rental assistance in order to quickly resolve the family or individual housing crisis.

## **Discussion**

<b>One year goals for the number of households to be provided housing through the use of HOPWA for:</b>
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family
Tenant-based rental assistance
Units provided in housing facilities (transitional or permanent) that are being developed, leased, or operated
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds
Total



## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction**

Franklin County does not have enough affordable housing to meet current needs and the private market is not producing a high volume of affordable rental housing. As discussed in the Consolidated Plan, there are many barriers to providing affordable housing. A number of market characteristics impact the production of new units, including: the large growth of population in Columbus; increased demand for rental housing units; rising rental and homeownership costs; the recovery of the housing market; the production of new housing units by the private market; current housing affordability; demolition of public housing units; the number of people on the Section 8 waiting list; and the cost of land and development. Neighborhoods continue to seek the highest possible quality and amenities for housing developed in their communities and this tends to increase costs and make housing units less affordable to those seeking to live in these areas. The process of obtaining plan approval and building permits requires the use of paid professionals such as architects, engineers and spec writers to address building issues. Additionally, state code and newly developed pro-active code enforcement raises the bar for property maintenance requirements which can be a challenge for the elderly and disabled.

As mentioned above, the Columbus Metropolitan Housing Authority has reduced the number of public housing units in the community. Between 2015 and 2019, approximately 35% of the privately owned Section 8 contracts are set to expire, which could decrease the number of affordable housing units.

### **Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

The Economic Development & Planning Department continues to implement recommendations from the Columbus & Franklin County Housing Task Force to provide property tax incentives, increase housing code enforcement and expansion of the county and city Land Banks. The Land Bank Program of the Land Redevelopment Office will partner with Code Enforcement to identify, and if possible acquire, vacant tax delinquent properties in order to expedite their return to productive use. In 2016, the Code Enforcement Section anticipates issuing 600 zoning, housing and environmental code orders. The County provides housing rehabilitation programs to assist these populations with maintaining code compliance.

General ideas to overcome barriers:

- Link non-profit agencies with for-profit developers
- Target areas based on public infrastructure, transportation and job centers

- Maximize the use of subsidies for low-income households
- Public infrastructure improvements in affordable housing areas

### **Discussion**

Franklin County will coordinate with community development organizations that have shown the capacity and neighborhood buy-in to bring housing developments to fruition. The county will look to these partners to help overcome barriers to affordable housing through such incremental steps as educating the public and civic leaders about affordable housing, advocating for transportation options in all areas of the county and working together to attract additional subsidy to overcome high cost of housing redevelopment over the long term.

## **AP-85 Other Actions – 91.220(k)**

### **Introduction**

Described below are the county's planned actions to carry out the following strategies outlined in the Consolidated Plan.

### **Actions planned to address obstacles to meeting underserved needs**

A key underserved group in Franklin County are individuals with special needs, particularly those living with a disability. Low funding levels are consistently cited as the reason for the shortage of services. The County attempts to secure additional funds through its housing rehab programs that place a no interest loan on home that is not payable until the homeowner sales or vacates their property. In addition, the County funds a Senior and Disable housing repair program through the Economic & Community Development Institute. Further, all County rental programs require tenants to be at or below 80% AMI. County homebuyer programs continue outreach with lenders including on-site training and outreach at homebuyer education classes (Including pre and post counseling).

### **Actions planned to foster and maintain affordable housing**

Coordinated goals for the County include:

1. Support the development of multi-family housing with low-income housing tax credits.
2. Continue to fund owner occupied repair/rehab through loans to persons earning 80 percent or less LMI.

### **Actions planned to reduce lead-based paint hazards**

Franklin County Public Health has partnered with the City of Columbus which has been awarded 3.9 million in Lead Hazard Reduction Demonstration Program funds and will receive a portion of these funds in 2016. All contractors used in both housing programs are licensed Lead Abatement Contractors and are able to recognize and deal with lead hazards in construction projects. The County allocates CDBG funds to housing repair programs that utilize lead hazard standards and abatement.

### **Actions planned to reduce the number of poverty-level families**

Addressing poverty is one of the County's most important functions. In partnership with other governmental bodies, non-profits, businesses, institutions and local

foundations, the County is working to employ the following goals and strategies:

- Initiating workforce development programs coordinating businesses with local curriculums.
- Linking transportation such as bus service to job sectors
- Creating jobs and through local incentives
- Provide sufficient housing which working families can afford.

Programs funded with CDBG and HOME funds provide homeowner and rental rehabilitation and repairs, new construction of rental and homeowner units and downpayment assistance for income-eligible, first-time homebuyers. These activities, that produce and preserve affordable housing, are important in reducing the number of poverty-level families in the county. Using CDBG funding, county programs also support activities that provide child care and recreational activities, health care programs that provide education and training for low income individuals, and economic development programs that require the creation of jobs. Using general fund dollars, the county provides funding for anti-poverty activities such as literacy and job training.

The county implements the federally required Section 3 program which is intended to ensure that when employment or contracting opportunities are generated by HUD funded Section 3 covered projects, preference is given to qualified low and very low income persons or business concerns.

### **Actions planned to develop institutional structure**

See 2015-2019 Consolidated Plan

### **Actions planned to enhance coordination between public and private housing and social service agencies**

There are a number of ongoing collaborative efforts in the community. Guided by the Community Shelter Board, the county, city and other entities participate in efforts to address and end homelessness through the Rebuilding Lives initiative. The Community Development Collaborative is funded by the county, city and other private organizations to provide operating support and technical assistance to Community Development Corporations. The Columbus Affordable Housing Task Force which consists of HUD, state and local government staff and development organizations meets every other month to discuss affordable rental projects and preservation opportunities. There is an ongoing collaboration with the Columbus Metropolitan Housing Authority regarding development opportunities, use of project based vouchers and other related issues.

### **Discussion**

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction

The following are the program specific requirements for the Annual Action Plan.

#### **Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)**

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### **Other CDBG Requirements**

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	95.00%

**HOME Investment Partnership Program (HOME)**  
**Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

No other forms are utilized (such as tenant based assistance.)

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

See 2015-2019 Consolidated Plan

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

See description above in section 2.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

On a case by case basis, the county may use HOME funds to refinance existing debt in connection with the rehabilitation of multifamily housing. Eligible properties may be located anywhere in the county. Under no circumstances will HOME funds be used to refinance multifamily loans made or insured by any Federal program, including CDBG. In addition, the guidelines established by the county require that 1) the multifamily housing undergoing rehabilitation and refinancing is necessary to continue to provide affordable housing to low income families, 2) rehabilitation must be the primary eligible activity for which at least 60 percent of the HOME funds are used, 3) eligible projects must require a minimum level of rehabilitation of \$10,000 per unit, 4) a maximum of 40 percent of HOME funds may be used for the refinancing of existing debt, 5) the use of HOME funds must be conditioned upon a low income affordability period of a minimum of 15 years, and 6) the county must review the management practices of the property owner to insure that disinvestment has not occurred, that the long term needs of the project can be met and that the feasibility of serving the targeted population over at least a 15 year affordability period can be demonstrated.

**Emergency Solutions Grant (ESG)  
Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

In March 2012, the Community Shelter Board (CSB) consolidated all program policies and procedures into one in accordance with 24 CFR Section 576.400. The combined document, CSB HEARTH Operating Policy and Procedures, is inclusive of all federal regulations. Contracts between CSB and grantees require the agency to follow the CSB HEARTH Operating Policy and Procedures. In addition, grantees are monitored annually through a Program Review and Certification process. The review ensures programmatic/service provisions, facility, data, fiscal and governance standards are followed in accordance with all HUD regulations.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Community Shelter Board implemented the Coordinated Point of Access (CPoA) for single adults attempting to obtain shelter. CPoA has specialists available 24 hours a day, 7 days a week to conduct a preliminary triage and assessment and to explore diversion possibilities via a prescribed set of diversion questions. Single adults determined to meet shelter eligibility criteria are then referred to the most appropriate shelter bed. Single adult shelters must coordinate services through the CPoA with the exception of the shelter serving inebriated single adults who are receiving access directly through community services. Once in shelter, the individual's need is assessed using the community's Vulnerability Assessment, within the first five days of shelter stay.

For the Family Shelter System, all families seeking shelter must contact the family front door, the YWCA Family Center (FC), to determine eligibility for shelter. The FC staff conducts diversion and triage in order to determine the best avenue for the family. If the family has to be admitted into the FC, after a need assessment is completed, they will then be referred to the best rapid re-housing (RRH) program to address their needs. All families need to meet certain eligibility criteria for participation in RRH programs but housing first principles are followed at all times.

Both centralized systems are participating in the local HMIS and all intake information is collected into our open system, facilitating service provision.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

Franklin County makes a sub-award to the Community Shelter Board. The Community Shelter Board was created in 1986 to respond to the growing problem of homelessness in Franklin County. The founders include: the Franklin County Board of Commissioners, the City of Columbus, the United Way of Central Ohio, the Columbus Foundation, the Columbus Chamber and many other

organizations concerned about the quality of life in Franklin County. The CSB in turn sub-awards ESG funds to nonprofit providers of homeless services.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

Franklin County meets the homeless participation requirement in 24 CFR 576.405a.

5. Describe performance standards for evaluating ESG.

Program performance standards are established by Community Shelter Board (CSB) and recommended to the Continuum of Care (CoC) Board for approval and incorporate HUD requirements and local standards. Program performance standards are reviewed annually by the CoC Board. CSB incorporates these standards into annual program agreements with each sub-recipient. An annual Program Outcome Plan (POP) is part of the agreement. The POP establishes individual program performance goals for all homeless programs, by type. If CSB and the sub-recipient disagree on the annual POP, the sub-recipient may appeal. CSB monitors program performance and provides monthly, quarterly, semi-annual and annual community data reports. Each POP performance goal is assessed versus actual performance as achieved or not achieved. Achieved Goal is defined as 90% or better of a numerical goal or within 5 percentage points of a percentage goal, except where a lesser or greater value than this variance also indicates an achieved goal, or if the metric is fixed.

## **Discussion**



